



Ashland

2025 ANNUAL REPORT





2025 Annual Report of The Municipal Officers

TABLE OF CONTENTS

| | <i>Pages</i> |
|--------------------------------------|--------------|
| Dedication | 1 |
| Government Official Letters | 2-5 |
| Assessors' Report | 6 |
| Directory of Town Officials | 7 |
| Town Committees | 8 |
| Town Manager's Report | 9 |
| Town Clerk's Report | 10 |
| Uncollected Taxes | 11-14 |
| Tax Liens Uncollected | 15-16 |
| Tax Acquired Property | 17 |
| Personal Property Tax | 18 |
| Ambulance Service Report | 19 |
| Police Department Report | 20-21 |
| Fire Department Report | 22 |
| Code Enforcement Report | 23 |
| Public Works Department Report | 24 |
| Library Report | 25 |
| Recreation Department Report | 26 |
| Municipal Forest | 27-28 |
| 2025 Audit Status Update | 29 |
| 2025 Appropriations | 30-36 |
| 2026 Warrants | 37-41 |
| Specimen Ballot | 42 |
| Order of Municipal Officers | 43 |
| Ashland Water & Sewer Letter | 44 |
| AVSWDD Report & Budget | 45 |
| NACSB Financial Report | 46 |
| Town Services Directory | 47 |

DEDICATION



This year's Annual Town Report is dedicated to Lendell Tarr, whose 31 years of service as Ashland's Recreation Director have shaped the lives of many generations. Lendell built programs that became childhood cornerstones, baseball, soccer, basketball, and everything in between. For many kids, these programs weren't just activities; they were the thing to do, the place to be, and often the only way to access special events and experiences beyond town lines. Year after year, he even braved the circus with a bus full of excited children, some of whom would never have been able to attend without his transportation and steady presence. That alone deserves a medal.

He transported children and senior citizens thousands of miles over the years, proving that no distance was too far when it meant supporting his community. He maintained the Recreation Center and spent countless hours mowing fields and tending to town spaces. If something needed doing, Lendell was already halfway there.

A proud veteran, he has carried a spirit of service through every chapter of his life. Even in retirement, he continues to step in wherever needed, including working at the food pantry and filling in as Council Secretary; some habits, and some people, are simply dependable by nature.

Most students that have attended SAD 32 have at least one story that took place on Lendell's rec bus. Some are heartwarming, some are hilarious, and some... well, let's just say they're best remembered fondly and not repeated in print. We extend our sincere thanks to his wife, Laurie, and their sons Jeremy, Kenny, and Timmy, for sharing Lendell with us for so many years. Their support made his decades of dedication possible, and our community is stronger for it. We wish Lendell the very best in retirement. May he enjoy many peaceful days on the water, fishing and perhaps perfecting a few new jokes to keep us on our toes. After all, if anyone can reel in a good punchline, it's Lendell.

With appreciation and respect, we honor: ***Lendell Tarr***

SUSAN M. COLLINS
MAINE

413 DIRKSEN SENATE OFFICE BUILDING
WASHINGTON, DC 20510-1004
(202) 224-2573
(202) 224-2693 (FAX)

United States Senate

WASHINGTON, DC 20510-1904

COMMITTEES:
APPROPRIATIONS
CHAIR
HEALTH, EDUCATION,
LABOR, AND PENSIONS
SELECT COMMITTEE
ON INTELLIGENCE

Dear Friends,

It is an honor to serve the people of Maine, and I welcome this opportunity to update you on the work that has taken place in the Senate over the past year. My staff and I have addressed numerous issues affecting our state, and I would like to share some of the progress that we have made.

Since my *Social Security Fairness Act* was signed into law in January 2025, the law has been fully implemented and restored earned retirement benefits to 2.8 million Americans. More than 25,000 Mainers have seen their monthly benefits increase and have been issued more than \$184.5 million in retroactive payments. I am proud that this legislation has improved the lives of many retired firefighters, teachers, police officers, and other public employees and their spouses.

I was honored to become the first Maine Senator in nearly a century to lead the Appropriations Committee. Since I took this role last January, Congress enacted full-year appropriations bills before December for the first time since 2018. These bipartisan bills included full-year funding for Military Construction and the Department of Veterans Affairs, the US Department of Agriculture, and the Food and Drug Administration. At my request, these bills included nearly \$35 million in Congressionally Directed Spending (CDS) for local projects across Maine that will improve fire stations and emergency services, update municipal buildings, and support upgraded facilities at the Maine National Guard and Portsmouth Naval Shipyard (PNSY) in Kittery. This funding builds on the nearly \$1.1 billion in CDS I have secured since 2021 for worthy projects that benefit local communities and nonprofits across our state's 16 counties. As Chair, I remain committed to working to better ensure that federal spending and investments produce real results for the people of Maine.

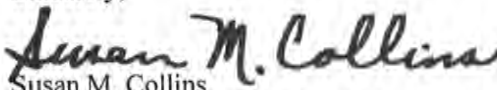
I have also led other important legislative efforts this year that address problems many Mainers face. This includes bills that expand federal efforts to combat Lyme disease and other tick-borne illnesses and improve access to early testing for Alzheimer's disease. Provisions I authored to strengthen prevention, treatment, and recovery services for those struggling with substance use disorders and mental illness were included in the *SUPPORT for Patients and Communities Reauthorization Act* that was recently signed into law. An amendment I authored in this year's *National Defense Authorization Act* will increase apprenticeship opportunities at public shipyards like PNSY. That bill also includes more than \$400 million to support critical infrastructure improvements at PNSY and a well-deserved 3.8 percent pay raise for all our nation's service members.

In addition to advancing legislation, I worked to ensure that federal commitments to Maine were maintained and, when necessary, restored. I secured a seasonal employee exemption for Acadia National Park from the Administration's federal hiring freeze and from closure during the recent government shutdown. I protected local programs like Maine Sea Grant and global initiatives like the President's Emergency Plan for AIDS Relief (PEPFAR) from harmful funding cuts. I led the effort to resume enrollment at Maine Job Corps centers and fought for full funding for Maine's public schools this school year. I preserved funding for the University of Maine System and secured the restoration of funding to the Passamaquoddy Tribe at Pleasant Point and the Penobscot Nation. I protected low-income Mainers' access to key programs like LIHEAP and SNAP. Although I voted against the *One Big Beautiful Bill Act* due to my opposition to Medicaid cuts, I helped secure \$50 billion to support rural health providers through the legislation's Rural Health Transformation Program. Maine has been awarded \$190 million in the first year of this five-year grant program.

Throughout my Senate service, I have never missed a roll-call vote and have cast more than 9,850 consecutive votes—reflecting the Maine work ethic I bring to Washington. My continued ranking as most bipartisan Senator from the Lugar Center and Georgetown University is a testament to Maine's tradition of working with cooperation and respect.

My highest priority as a Senator is to ensure that the State of Maine's needs are met. If ever I can be of assistance to you, please contact one of my state offices or visit my website at collins.senate.gov.

Sincerely,


Susan M. Collins
United States Senator

www.collins.senate.gov



Jared Golden
Congress of the United States
2nd District of Maine

Dear Friends,

I hope this letter finds you well.

As you likely know, my time in Congress will come to an end in January 2027, after which I'll return to my family and my life as a private citizen. In other words, this is my final town letter.

My time as your representative has included a fair share of ups and downs, but one thing that never changed was the pride I brought with me to represent your community and all the others across Maine's 2nd Congressional District.

Maine has been home for my entire life. And while serving in Congress has meant a lot of time in Washington, D.C., I've tried my best to stay connected to the people, places and values that made me who I am.

Growing up in Leeds, I learned the value of hard work and community. When I enlisted in the U.S. Marines, a decision driven by the commitment to service and patriotism instilled in me by the people and places that raised me, I learned a lot about sacrifice and leadership. After my time in the military, I settled in Lewiston and served my city in the Maine State House, where I got a crash course in what representation really meant: listening, understanding, and fighting to make life better for the people and families who'd placed their trust in me.

I brought these values and experiences with me to Congress, and tried to live up to them every day I have served.

I share all this not because my story is special or my values unique, but because I know that it is not.

It's fair to say that I've worked in one way or another with most every community in the District. Together, we've reduced pressure on property taxes by securing congressional funds for local projects. We've passed laws to support Maine's heritage industries and small businesses. And my

staff and I have provided direct constituent services, helping thousands of Mainers across the state — including recovering millions of dollars in missing or delayed federal benefits.

What I've learned through our work together is that there are leaders all over Maine everywhere you look — people committed to service, to their communities and their country: Municipal officials and workers. Business owners and innovators. Servicemembers and law enforcement officers. Volunteer firefighters. And of course, the everyday workers, parents and students who are all doing their part to contribute how they can to their families and communities.

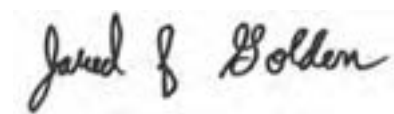
I am grateful to share this state with every single one of you, and despite all our challenges, I am optimistic about our future because of what I've seen and learned. I know that the things that divide us are no match for the things we have in common and our commitment to each other.

While this may be my final letter in this format, I am still working hard to represent you for the rest of this year. If your community, small business, or family has a need, reach out to my nearest district office and talk to us about it. My staff and I can help navigate government programs; find federal resources in Maine; and resolve issues with Medicare, Social Security, the VA, and other agencies. Here's the contact info for my offices:

- **Caribou Office:** 7 Hatch Drive, Suite 230, Caribou, ME 04736. Phone: (207) 492-6009
- **Lewiston Office:** 179 Lisbon Street, Lewiston, ME 04240. Phone: (207) 241-6767
- **Bangor Office:** 6 State Street, Suite 101, Bangor, ME 04401. Phone: (207) 249-7400

Thank you again for the great honor of representing you in Congress and the opportunity to serve you and your community. I will spend the rest of my time in Congress working just as hard as I always have to deliver what I can to Maine.

Respectfully,



Jared Golden
Member of Congress

6 State Street, Suite 101
Bangor, ME 04401
Phone: (207) 249-7400

7 Hatch Drive, Suite 230
Caribou, ME 04736
Phone: (207) 492-6009

179 Lisbon Street
Lewiston, ME 04240
Phone: (207) 241-6767



Sue Bernard
Senator, District 1

THE MAINE SENATE
132nd Legislature

3 State House Station
Augusta, Maine 04333

January 28, 2026

Dear Friends and Neighbors:

Thank you for giving me the privilege of serving our community in the Maine Senate. I am humbled by the trust you placed in me to be your voice in Augusta.

The First Regular Session and the First Special Session of the 132nd Legislature adjourned in March and July, respectively. The Second Regular Session convened on January 7, 2026. It is already shaping up to be a busy session with 415 bills carried over, 90 bills submitted by executive departments and 98 bills accepted for consideration by the Legislative Council, the administrative body of the Legislature.

In support of Aroostook County families and institutions, I sponsored legislation to help the Francis Malcolm Science Center and the Maine School of Science and Mathematics as well as cosponsored measures to bolster our economic development. One of these measures, "An Act to Promote Food Processing and Manufacturing Facility Expansion and Create Jobs," was signed into law and will directly support industrial growth in Aroostook County.

When I was traveling the district in 2024, I heard from many about the cost of electricity. To that end, I supported reforms to the Net Energy Billing program which will save ratepayers \$67 million annually. Ratepayers are still on the hook for \$153 million in subsidies and I am eager to support stronger actions this session to decrease that amount.

Since last session, I have been travelling the district to hear how I can better serve you. I have enjoyed meeting members of the community throughout our district. Thank you to all who have taken a moment to share your concerns. Your input will be very helpful throughout this session.

I am happy to host students at the State House. Parents and/or teachers who are interested in having students participate in our Honorary Page Program can contact me to set up a visit to learn about our government firsthand.

Thank you for trusting me to serve as your State Senator. Rest assured your concerns are at the forefront of everything I do in Augusta. I want to hear from you to better pursue the common good in our community. Please contact me by calling 207-287-1505 or emailing me at Susan.Bernard@legislature.maine.gov with any of your comments or questions.

Sincerely,

A handwritten signature in black ink that reads "Sue Bernard".

Sue Bernard
State Senator, District 1

*State House (207) 287-1505 * Fax (207) 287-1527 * Toll Free 1-800-423-6900 * TTY 711
Susan.Bernard@legislature.maine.gov * legislature.maine.gov/senate*

**ASSESSOR'S REPORT
VALUATION OF TOWN OF ASHLAND
APRIL 1, 2025**

REAL ESTATE:

| | |
|-----------|--------------|
| Land | \$37,722,100 |
| Buildings | \$50,357,000 |

Total Real Estate **\$88,079,100**

PERSONAL PROPERTY:

| | |
|----------------------------------|-------------|
| Production Machinery & Equipment | 0 |
| Business Equipment | 0 |
| All Other Personal Property | \$4,192,730 |

Total Personal Property **\$4,192,730**

Total Valuation **\$92,271,830**

Tax Rate (\$/1000) **25.70**

| | |
|--------------------------------------|----------------|
| Total Assessed on all Property | \$2,371,386.03 |
| Total Excise Taxes Collected in 2024 | \$ 269,077.00 |

| | |
|---|----------------|
| Homestead Exemption (Reimbursement Value) | \$7,108,204.00 |
| Homestead Reimbursement | \$ 182,680.84 |
| BETE Exemption (Reimbursement Value) | \$ 787,220.00 |
| BETE Reimbursement | \$ 20,231.55 |

Total Assessed Valuation **\$100,167,254**

Population:

2020 Census 1,202
2010 Census 1,302
2000 Census 1,474
1990 Census 1,542
1980 Census 1,865

Town Councilors

| | |
|-------------------------|------------------|
| Tyler Michaud, Chairman | Term 2025 – 2028 |
| Christopher Bessey | Term 2023 – 2026 |
| Gerard Raymond | Term 2025 – 2026 |
| Sherri Calhoun | Term 2024 – 2027 |
| James Risner | Term 2025 – 2028 |

Administrative Personnel

| | |
|-------------------------------------|----------------------------|
| Overseers of the Poor | Councilors |
| Sealers of Weights and Measures | State of Maine |
| Agent for the Overseers of the Poor | Alicia Burby |
| Town Manager | Alicia Burby |
| Deputy Manager | Tammy Gagnon |
| Town Clerk | Susan Jimmo |
| Deputy Town Clerk | Tammy Donovan |
| Tax Collector | Tammy Gagnon |
| Treasurer | Tammy Gagnon |
| Assessors | Councilors |
| General Assistance Admin | Tammy Donovan |
| Health Officer | Tara Peterson |
| Registrar of Voters | Susan Jimmo |
| Ambulance Service Director | Tara Peterson |
| Fire Chief | Donald Bouley |
| Fire Warden | Donald Bouley |
| Police Chief | Michael Montpetit |
| Code Enforcement Officer | Frank Distefano |
| Building Inspector | Frank Distefano |
| Plumbing Inspector | Frank Distefano |
| Directory of Defense | Michael Montpetit |
| Public Works Director | Stacy Sturgeon (Jan-Jun) |
| Public Works Director | Jeffery Jandreau (Aug-Dec) |
| Road Superintendent | Jeffery Jandreau |
| Library Director | Hilary Moore (Jan-Sep) |
| Library Director | Roxanne Tardie (Nov-Dec) |
| Recreation Director | Lendell Tarr (Jan-May) |
| Recreation Director | Macie Elwell (Jun-Dec) |
| Superintendent of Schools | Joel Hall |

Please visit our webpage at www.townofashland.org for more information.

BUDGET COMMITTEE

| | |
|---------------------|-----------------|
| Tracy Long | Vickie Belanger |
| Sandy LaBelle | Mark Rafford |
| Sammi Jimmo LaBelle | |

ZONING BOARD OF APPEALS

| | |
|------------------------|-----------|
| Patrick Long, Chairman | 2024-2027 |
| Mahlon Page | 2024-2027 |
| Sandy LaBelle | 2024-2027 |
| Carol Cote | 2024-2027 |

PLANNING BOARD

| | |
|-----------------------|-----------|
| Frank Frost, Chairman | 2025-2027 |
| Gretchen Michaud | 2025-2027 |
| Sammi Jimmo LaBelle | 2024-2027 |
| Kale O'Leary | 2025-2027 |
| Vacant | 2025-2027 |

ASHLAND CEMETERY COMMITTEE

| | |
|------------------------|---------------|
| Patrick Long, Chairman | |
| Lendell Tarr | James Laveway |

MAINE SCHOOL ADMINISTRATIVE DISTRICT NO. 32

| | |
|-----------------|-----------|
| James Laveway | 2023-2026 |
| Sarah Bushey | 2023-2026 |
| Teresa Driscoll | 2024-2027 |
| Brien Walker | 2024-2027 |
| Carol Cote | 2025-2028 |
| Sandra LaBelle | 2025-2028 |

ASHLAND WATER & SEWER TRUSTEES

| | |
|---|----------------|
| George Baker | Term 2023-2026 |
| Sharie Laveway | Term 2024-2027 |
| James Laveway | Term 2025-2028 |
| Janet Jandreau, Administrator/Treasurer | |
| Josh Fisher, Superintendent | |
| Dana Howes, Plant Manager | |

AROOSTOOK VALLEY SOLID WASTE

| | |
|----------------|-----------|
| Linda Milligan | 2024-2027 |
|----------------|-----------|



TOWN OF ASHLAND

PO Box 910, Ashland, ME 04732

Business: 207-435-2311/Fax: 207-435-2005

Email: manager@townofashland.org

“Gateway to the North Maine Woods”

To the Councilors and Residents of Ashland,

As I reflect on my first year serving as your Town Manager, I am struck by how quickly time has passed and how much has changed in such a short period. When I stepped into this role, our community was facing several challenges: some longstanding, some newly emerging. It has been a year of listening, learning, and rolling up our sleeves together. I am proud of the progress we have made.

One of the most meaningful developments this year has been the willingness of residents to step forward and lead. Four fellow community members joined me in taking on key leadership roles as Chief of Police, Recreation Director, Public Works Director, and Library Director. Together, we have built a team grounded in shared values, mutual respect, and a genuine commitment to Ashland’s future. There is something powerful about seeing people give back to the community that shaped them, and that sense of ownership continues to fuel the positive momentum we are experiencing today.

We have also seen our youngest residents embracing that same spirit. Their fundraisers, volunteer efforts, and creative initiatives show that community pride is alive and well in the next generation. Their enthusiasm reminds us that Ashland’s future is bright and that our role is to nurture the environment where that pride can continue to grow.

Growing up in a small town like Ashland is a unique experience; one many of us only come to fully appreciate as adults. The familiarity, the way neighbors look out for one another, and the shared history that ties generations together all contribute to a sense of belonging that is hard to replicate anywhere else. It is that foundation that drives so many of us to stay, return, or reinvest in the town that helped shape who we are.

Another important focus this year has been rebuilding and strengthening our relationships with surrounding communities. Regional collaboration is essential for small towns like ours, especially when it comes to shared services, recreation opportunities, and long-term planning. We are committed to restoring trust, improving communication, and working together to enhance the services we offer.

While we have accomplished a great deal, we know there is still important work ahead. Strengthening our operations, modernizing our systems, and planning for long-term sustainability remain priorities. But the team we have in place along with the continued support and engagement of our residents, I am confident that we are moving in the right direction.

Thank you for your trust, your feedback, and your belief in what Ashland can become. It is an honor to serve this community, and I look forward to building on the foundation we have laid together.

Sincerely,

Alicia A. Burby

Alicia A. Burby
Town Manager

TOWN CLERK'S REPORT

I submit to you the following report on the activities for the year ending December 31, 2025:

| | | |
|------------------------|--------------------|------------------------|
| Municipal Election | March 17, 2025 | Total Votes Cast - 240 |
| Municipal School Board | November 4, 2025 | Total Votes Cast - 286 |
| State Referendum | No June Referendum | Total Votes Cast - 00 |
| State Referendum | November 4, 2025 | Total Votes Cast - 309 |

VITAL STATISTICS REPORT

Marriage licenses are \$40.00. Certified copies of birth, death and marriage certificates are \$15.00 for the first copy and \$6.00 for each additional copy of the same record. When requesting a copy of a vital record, we require verification of identity to show the link between the applicant and the person on record to establish his/her rights to the document requested. Please provide a copy of one of the following with your application: Valid driver's license, Passport, Other government issued identification with photo.

| | | |
|------------|------------|---------------|
| Births: 15 | Deaths: 18 | Marriages: 14 |
|------------|------------|---------------|

LICENSING A DOG

The fees for licensing neutered/spayed dogs are \$6.00 and require a neutering/spaying certificate. Dogs that are not neutered/spayed or fail to provide a certificate are \$11.00. A rabies certificate (not the tag) is also required at the time of licensing. If a dog is not registered by January 31st, a \$25.00 late fee per dog will be assessed.

This service is available online at <https://townofashland.org/services/>

Total Dogs Licensed: 71

BOAT, ATV, SNOWMOBILE REGISTRATION

When re-registering a recreational vehicle bring your old registration to renew.

Reminder: Boats must be registered in the town you reside in.

This service is available online at <https://townofashland.org/services/>

| | | |
|-----------|-----------|------------------|
| Boats: 94 | ATVs: 116 | Snowmobiles: 129 |
|-----------|-----------|------------------|

HUNTING & FISHING LICENSES

Resident and Non-Resident Licenses can be purchased at the Town Office or online at <https://townofashland.org/services/>

Total combination of Hunting and Fishing licenses sold: 72

Respectfully submitted,

Susan Jimmo

Susan Jimmo, Town Clerk

2025

UNCOLLECTED TAXES as of December 31, 2025

| NAME | Real Estate | Personal Property | Total |
|--------------------------------|-------------|-------------------|-------------|
| ACOSTA, TEODULO | \$ 1,757.88 | \$ - | \$ 1,757.88 |
| ALFONSO, ROBERT | \$ 32.66 | \$ - | \$ 32.66 |
| BARKER, ADAM | \$ 2,045.72 | \$ - | \$ 2,045.72 |
| BASTIS, JOSEPH | \$ 2,027.73 | \$ - | \$ 2,027.73 |
| BEAULIEU, LINDA ARGRAVES HEIRS | \$ 1,827.27 | \$ - | \$ 1,827.27 |
| BELANGER, CURTIS | \$ 1,377.52 | \$ - | \$ 1,377.52 |
| BELANGER, DANIEL J | \$ 2,994.05 | \$ - | \$ 2,994.05 |
| PAID AFTER BOOKS CLOSED | \$ 1,441.33 | \$ - | \$ 1,441.33 |
| BERRY, DEREK L | \$ 115.93 | \$ - | \$ 115.93 |
| BERRY, JON D | \$ 884.46 | \$ - | \$ 884.46 |
| BERUBE, PAUL HEIRS | \$ 239.01 | \$ - | \$ 239.01 |
| BERUBE, PAUL HEIRS | \$ 154.20 | \$ - | \$ 154.20 |
| BERUBE, PAUL HEIRS | \$ 1,066.55 | \$ - | \$ 1,066.55 |
| BESSEY'S AUTO | \$ - | \$ 284.24 | \$ 284.24 |
| BISHOP, JENI R | \$ 1,860.68 | \$ - | \$ 1,860.68 |
| BLANKENSHIP, ZACHARY DALE | \$ 1,814.42 | \$ - | \$ 1,814.42 |
| BODDEN, MARVIN R | \$ 1,665.36 | \$ - | \$ 1,665.36 |
| BOWMAN, RACHELE CAROLYN | \$ 3,297.31 | \$ - | \$ 3,297.31 |
| BRAGG, SHAWN A | \$ 922.63 | \$ - | \$ 922.63 |
| BURBY, CAMERON J | \$ 3,901.26 | \$ - | \$ 3,901.26 |
| BURBY, DONNIE | \$ 1,143.65 | \$ - | \$ 1,143.65 |
| BURBY, GARY M | \$ 1,143.65 | \$ - | \$ 1,143.65 |
| BURBY, LARRY J | \$ 1,472.61 | \$ - | \$ 1,472.61 |
| BURBY, LARRY J SR | \$ 729.88 | \$ - | \$ 729.88 |
| BURBY, LARRY SR | \$ 1,606.25 | \$ - | \$ 1,606.25 |
| BURBY, ROBBIE JR | \$ 1,891.52 | \$ - | \$ 1,891.52 |
| BURBY, SUSAN | \$ 614.96 | \$ - | \$ 614.96 |
| BURBY, SUSAN M | \$ 323.82 | \$ - | \$ 323.82 |
| BURROUGHS, ROBERT | \$ 3,333.29 | \$ - | \$ 3,333.29 |
| CAMPBELL, SCOTT | \$ 3,359.56 | \$ - | \$ 3,359.56 |
| CARNEY, DEBORAH | \$ 629.65 | \$ - | \$ 629.65 |
| CARNEY, JARAD | \$ 1,470.04 | \$ - | \$ 1,470.04 |
| CARNEY, KEVIN | \$ 763.29 | \$ - | \$ 763.29 |
| PAID AFTER BOOKS CLOSED | \$ 935.14 | \$ - | \$ 935.14 |
| CARNEY, MATTHEW R | \$ 1,166.78 | \$ - | \$ 1,166.78 |
| CARNEY, MATTHEW R | \$ 657.92 | \$ - | \$ 657.92 |
| CARNEY, NORMA | \$ 1,053.70 | \$ - | \$ 1,053.70 |
| CARNEY, RONALD FAMILY TRUST | \$ 775.60 | \$ - | \$ 775.60 |
| CARNEY, RYAN D | \$ 480.59 | \$ - | \$ 480.59 |
| CARNEY, RYAN D SR | \$ 2,485.19 | \$ - | \$ 2,485.19 |
| CARNEY, THERESA HEIRS OF | \$ 2,387.53 | \$ - | \$ 2,387.53 |
| CARNEY, VANSON | \$ 810.89 | \$ - | \$ 810.89 |
| CARNEY, VELMOND P | \$ 2,192.21 | \$ - | \$ 2,192.21 |
| CARON, JEREMY D | \$ 1,143.65 | \$ - | \$ 1,143.65 |
| CARON, REUBEN | \$ 1,354.39 | \$ - | \$ 1,354.39 |
| CARON, REUBEN | \$ 591.10 | \$ - | \$ 591.10 |
| CARON, REUBEN | \$ 249.29 | \$ - | \$ 249.29 |
| CARON, REUBEN | \$ 1,462.33 | \$ - | \$ 1,462.33 |
| CARON, REUBEN K | \$ 1,503.45 | \$ - | \$ 1,503.45 |
| CARON, ROLAND K | \$ 310.97 | \$ - | \$ 310.97 |
| CASSIMORE. WARREN, MARY & RICK | \$ 4,137.70 | \$ - | \$ 4,137.70 |
| PAID AFTER BOOKS CLOSED | \$ 1,531.72 | \$ - | \$ 1,531.72 |
| CHASSE, HOLLY D | \$ 1,089.68 | \$ - | \$ 1,089.68 |

| | | | |
|--------------------------|--------------|------|--------------|
| PAID AFTER BOOKS CLOSED | \$ 3,659.68 | \$ - | \$ 3,659.68 |
| CIANO, MICHAEL | \$ 10,357.10 | \$ - | \$ 10,357.10 |
| CLARK, MARVIN | \$ 2,104.83 | \$ - | \$ 2,104.83 |
| CLARK, SCOTT | \$ 963.48 | \$ - | \$ 963.48 |
| COBB, JACOB I | \$ 1,696.20 | \$ - | \$ 1,696.20 |
| CONSTANT, BARRY | \$ 233.87 | \$ - | \$ 233.87 |
| COTE, JOSEPH | \$ 3,356.42 | \$ - | \$ 3,356.42 |
| COTY, CAROL | \$ 2,119.33 | \$ - | \$ 2,119.33 |
| CRAFTS-BERY, JEWEL | \$ 580.82 | \$ - | \$ 580.82 |
| CRAY, DOUGLAS | \$ 1,428.92 | \$ - | \$ 1,428.92 |
| CRAY, DOUGLAS R | \$ 462.60 | \$ - | \$ 462.60 |
| CRAY, DOUGLAS R | \$ 3,771.42 | \$ - | \$ 3,771.42 |
| CRAY, GLENN | \$ 4,232.79 | \$ - | \$ 4,232.79 |
| CRIGGER, JAMES E | \$ 665.63 | \$ - | \$ 665.63 |
| CYR, ERICA L | \$ 1,128.23 | \$ - | \$ 1,128.23 |
| CYR, STEVEN | \$ 472.88 | \$ - | \$ 472.88 |
| PAID AFTER BOOKS CLOSED | \$ 1,161.64 | \$ - | \$ 1,161.64 |
| DEABAY, FREEMAN III | \$ 1,056.27 | \$ - | \$ 1,056.27 |
| DEABAY, JOEL A | \$ 3,595.43 | \$ - | \$ 3,595.43 |
| DEABAY, LANE | \$ 1,200.19 | \$ - | \$ 1,200.19 |
| DEXTER, WILBER | \$ 460.03 | \$ - | \$ 460.03 |
| PAID AFTER BOOKS CLOSED | \$ 418.91 | \$ - | \$ 418.91 |
| DOUGHTY, HOPE | \$ 4,261.06 | \$ - | \$ 4,261.06 |
| DOUGHTY, HOPE A | \$ 573.11 | \$ - | \$ 573.11 |
| DUCLOS, SUSAN H | \$ 3,125.12 | \$ - | \$ 3,125.12 |
| DUNLAVEY, STEVEN W | \$ 4,250.78 | \$ - | \$ 4,250.78 |
| DUNLAVEY, STEVEN W | \$ 290.41 | \$ - | \$ 290.41 |
| E.J. CARRIER, INC | \$ 339.24 | \$ - | \$ 339.24 |
| ESPLING, RONNIE | \$ 2,025.16 | \$ - | \$ 2,025.16 |
| FARRIS, RAYMOND HEIRS OF | \$ 215.88 | \$ - | \$ 215.88 |
| FARRIS, RAYMOND HEIRS OF | \$ 1,858.11 | \$ - | \$ 1,858.11 |
| FARRIS, RAYMOND HEIRS OF | \$ 922.63 | \$ - | \$ 922.63 |
| FASCIANI, MATTHEW | \$ 981.01 | \$ - | \$ 981.01 |
| FLINT, KEITH W | \$ 1,714.19 | \$ - | \$ 1,714.19 |
| FOURNIER, RONALD A | \$ 2,945.22 | \$ - | \$ 2,945.22 |
| FURROW, ADDISON H JR | \$ 1,261.34 | \$ - | \$ 1,261.34 |
| GARDNER, VICKIE | \$ 113.08 | \$ - | \$ 113.08 |
| GRAHAM, T ROBERT | \$ 2,695.93 | \$ - | \$ 2,695.93 |
| HAFFORD, CLYDE D JR | \$ 7,339.92 | \$ - | \$ 7,339.92 |
| HAFFORD, CLYDE JR | \$ 169.62 | \$ - | \$ 169.62 |
| HAFFORD, CLYDE JR | \$ 842.96 | \$ - | \$ 842.96 |
| HAFFORD, NELSON JR | \$ 778.71 | \$ - | \$ 778.71 |
| HAMMOND, STEPHEN W | \$ 673.34 | \$ - | \$ 673.34 |
| HARRIS, ROLAND C | \$ 758.15 | \$ - | \$ 758.15 |
| HAYCOCK, JAMES R | \$ 1,968.62 | \$ - | \$ 1,968.62 |
| HOWE, JAMIE | \$ 390.64 | \$ - | \$ 390.64 |
| HOWES, DANA G II | \$ 151.63 | \$ - | \$ 151.63 |
| HOWES, DANA II | \$ 136.21 | \$ - | \$ 136.21 |
| IRELAND, DAVID | \$ 1,159.07 | \$ - | \$ 1,159.07 |
| JACQUES, IDA M | \$ 1,598.54 | \$ - | \$ 1,598.54 |
| PAID AFTER BOOKS CLOSED | \$ 2,652.24 | \$ - | \$ 2,652.24 |
| PAID AFTER BOOKS CLOSED | \$ 475.18 | \$ - | \$ 475.18 |
| JENNINGS, JEREMI | \$ 305.83 | \$ - | \$ 305.83 |
| JETT, EMILY D | \$ 3,078.86 | \$ - | \$ 3,078.86 |
| JOHNSON, CHRISTEENA | \$ 655.35 | \$ - | \$ 655.35 |
| JOHNSON, JAMES W | \$ 704.18 | \$ - | \$ 704.18 |
| JONES, SABINE M | \$ 699.04 | \$ - | \$ 699.04 |
| KAZINSKAS, FRANK | \$ 678.48 | \$ - | \$ 678.48 |

| | | | |
|--------------------------------------|-------------|--------------|--------------|
| KELLEY, JEFFREY W | \$ 1,101.26 | \$ - | \$ 1,101.26 |
| KELLEY, JOHN D | \$ 1,405.79 | \$ - | \$ 1,405.79 |
| KOPTEROS, LISA | \$ 1,130.80 | \$ - | \$ 1,130.80 |
| KOPTEROS, MICHELLE | \$ 1,465.11 | \$ - | \$ 1,465.11 |
| KOPTEROS, MICHELLE | \$ 1,177.06 | \$ - | \$ 1,177.06 |
| LAKEVILLE SHORES INC | \$ 649.82 | \$ - | \$ 649.82 |
| LARRY'S LOGGING | \$ - | \$ 218.45 | \$ 218.45 |
| PAID AFTER BOOKS CLOSED | \$ 543.19 | \$ - | \$ 543.19 |
| LEE, MATTHEW | \$ 1,745.03 | \$ - | \$ 1,745.03 |
| LINDBERG, CHARLES W | \$ 1,124.70 | \$ - | \$ 1,124.70 |
| LONG, JEANNE | \$ 197.02 | \$ - | \$ 197.02 |
| LOPEZ, RAFAEL DOUGLAS | \$ 1,408.36 | \$ - | \$ 1,408.36 |
| MACDONALD, RHONDA A | \$ 450.78 | \$ - | \$ 450.78 |
| MACLEAN, JAMES W JR | \$ 1,161.64 | \$ - | \$ 1,161.64 |
| MACLEAN, JAMES W. SR (LE) | \$ 529.42 | \$ - | \$ 529.42 |
| MAINE FLAME, INC | \$ - | \$ 56,287.88 | \$ 56,287.88 |
| MAINE HOMES AND LAND, LLC | \$ 871.23 | \$ - | \$ 871.23 |
| MARES-MULLEN, ALEXIS D | \$ 1,685.92 | \$ - | \$ 1,685.92 |
| MCLELLAN, HARVEY JR | \$ 470.31 | \$ - | \$ 470.31 |
| MECK, JOHN R | \$ 2,346.41 | \$ - | \$ 2,346.41 |
| PAID AFTER BOOKS CLOSED | \$ 544.84 | \$ - | \$ 544.84 |
| PAID AFTER BOOKS CLOSED | \$ 59.11 | \$ - | \$ 59.11 |
| PAID AFTER BOOKS CLOSED | \$ 226.16 | \$ - | \$ 226.16 |
| MITCHELL, RICHARD M | \$ 1,336.40 | \$ - | \$ 1,336.40 |
| MORNEAULT, EUGENE HEIRS | \$ 336.67 | \$ - | \$ 336.67 |
| MORROW, RENE J | \$ 771.00 | \$ - | \$ 771.00 |
| MORROW, RITA CLARK HEIRS | \$ 1,410.93 | \$ - | \$ 1,410.93 |
| MORTON, DONNA L | \$ 2,099.69 | \$ - | \$ 2,099.69 |
| MURPHY, ERIC D | \$ 2,169.08 | \$ - | \$ 2,169.08 |
| PAID AFTER BOOKS CLOSED | \$ 6,646.02 | \$ 1,475.69 | \$ 8,121.71 |
| NORTH BRANCH PROPERTIES, LLC | \$ 249.29 | \$ - | \$ 249.29 |
| NORTHEAST PELLET LLC | \$ 1,225.89 | \$ - | \$ 1,225.89 |
| NORTHEAST PELLETS | \$ 1,038.28 | \$ - | \$ 1,038.28 |
| NORTHEAST PELLETS | \$ 8,082.65 | \$ 5,936.70 | \$ 14,019.35 |
| OCLAIR, GREGORY | \$ 1,948.06 | \$ - | \$ 1,948.06 |
| OCLAIR, JEREMY S | \$ 907.21 | \$ - | \$ 907.21 |
| OCLAIR, JEREMY S | \$ 1,282.43 | \$ - | \$ 1,282.43 |
| PAID AFTER BOOKS CLOSED | \$ 4,636.28 | \$ - | \$ 4,636.28 |
| OUELLET, DALE | \$ 1,786.15 | \$ - | \$ 1,786.15 |
| OUELLET, EDWARD | \$ 190.18 | \$ - | \$ 190.18 |
| OUELLET, JEANNIE A | \$ 1,606.25 | \$ - | \$ 1,606.25 |
| OUELLET, JEANNIE A, OUELLET, GILBERT | \$ 2,914.38 | \$ - | \$ 2,914.38 |
| OUELLET, MICHAEL | \$ 946.58 | \$ - | \$ 946.58 |
| PAID AFTER BOOKS CLOSED | \$ 1,238.74 | \$ - | \$ 1,238.74 |
| OUELLETTE, VINCENT | \$ 1,868.39 | \$ - | \$ 1,868.39 |
| OUELLETTE, VINCENT | \$ 5,476.67 | \$ - | \$ 5,476.67 |
| OUELLETTE, VINCENT | \$ 537.13 | \$ - | \$ 537.13 |
| PELKEY, CHAD | \$ 791.56 | \$ - | \$ 791.56 |
| PELKEY, CHAD | \$ 678.48 | \$ - | \$ 678.48 |
| PENDEXTER, LINDA D. HEIRS | \$ 1,745.03 | \$ - | \$ 1,745.03 |
| PAID AFTER BOOKS CLOSED | \$ 2,171.65 | \$ - | \$ 2,171.65 |
| PHILBROOK, KURT | \$ 1,804.14 | \$ - | \$ 1,804.14 |
| PINETTE, GREG | \$ 2,210.20 | \$ - | \$ 2,210.20 |
| PINETTE, JESSE | \$ 891.79 | \$ - | \$ 891.79 |
| PINETTE, JESSE L | \$ 1,670.50 | \$ - | \$ 1,670.50 |
| PAID AFTER BOOKS CLOSED | \$ 388.07 | \$ - | \$ 388.07 |
| PLAYER HOLDINGS, LLC | \$ 9,987.02 | \$ - | \$ 9,987.02 |
| POITRAW, JOHN B JR | \$ 989.45 | \$ - | \$ 989.45 |

| | | | |
|------------------------------|----------------------|---------------------|----------------------|
| POULIN, RACHAEL | \$ 1,559.99 | \$ - | \$ 1,559.99 |
| RAFFORD, BROCK A | \$ 2,151.09 | \$ - | \$ 2,151.09 |
| RAFFORD, PATRICIA | \$ 1,667.93 | \$ - | \$ 1,667.93 |
| ROBINSON, PATRICIA | \$ 578.71 | \$ - | \$ 578.71 |
| ROUTHIER, MICHAEL | \$ 917.49 | \$ - | \$ 917.49 |
| PAID AFTER BOOKS CLOSED | \$ 1,601.11 | \$ - | \$ 1,601.11 |
| SANBORN, RICHARD ALBERT SR | \$ 259.57 | \$ - | \$ 259.57 |
| SAUCIER, ALICIA | \$ 313.54 | \$ - | \$ 313.54 |
| SAWYER, ELIZABETH | \$ 239.01 | \$ - | \$ 239.01 |
| SCELZA, SHERRYL | \$ 275.56 | \$ - | \$ 275.56 |
| SHELDRIK, DAVID JESSE III | \$ 151.63 | \$ - | \$ 151.63 |
| SHELDRIK, DAVID JESSE III | \$ 1,470.04 | \$ - | \$ 1,470.04 |
| SHERIDAN MOUNTAIN SKI AREA | \$ 647.64 | \$ - | \$ 647.64 |
| PAID AFTER BOOKS CLOSED | \$ 2,109.97 | \$ - | \$ 2,109.97 |
| SIROIS, AMANDA L | \$ 2,755.04 | \$ - | \$ 2,755.04 |
| SLATTERY, RICK | \$ 961.18 | \$ - | \$ 961.18 |
| PAID AFTER BOOKS CLOSED | \$ 1,380.09 | \$ - | \$ 1,380.09 |
| PAID AFTER BOOKS CLOSED | \$ 1,592.78 | \$ - | \$ 1,592.78 |
| SMART, FRED HEIRS | \$ 154.20 | \$ - | \$ 154.20 |
| PAID AFTER BOOKS CLOSED | \$ 2,970.92 | \$ - | \$ 2,970.92 |
| SOUCIER, DEANNE M | \$ 3,299.88 | \$ - | \$ 3,299.88 |
| SPOONER, SCOTT G | \$ 2,032.87 | \$ - | \$ 2,032.87 |
| STATE OF CONNECTICUT | \$ 1,166.78 | \$ - | \$ 1,166.78 |
| STEVENS, NICHOLAS | \$ 2,762.75 | \$ - | \$ 2,762.75 |
| PAID AFTER BOOKS CLOSED | \$ 1,236.17 | \$ - | \$ 1,236.17 |
| PAID AFTER BOOKS CLOSED | \$ 2,184.50 | \$ - | \$ 2,184.50 |
| SUTHERLAND, ARTHUR C | \$ 1,876.10 | \$ - | \$ 1,876.10 |
| SUTHERLAND, CASSIE HEIRS | \$ 1,426.35 | \$ - | \$ 1,426.35 |
| SUTHERLAND, HAROLD L | \$ 866.09 | \$ - | \$ 866.09 |
| THE OLD HORSE BARN, LLC | \$ 3,114.84 | \$ 343.61 | \$ 3,458.45 |
| THOMPSON, NATHANIEL Q | \$ 205.60 | \$ - | \$ 205.60 |
| THORBAHN, JONATHAN J | \$ 1,063.98 | \$ - | \$ 1,063.98 |
| PAID AFTER BOOKS CLOSED | \$ 511.43 | \$ - | \$ 511.43 |
| TILLEY, JUSTIN | \$ 12.85 | \$ - | \$ 12.85 |
| TIME PAYMENT CORP | \$ - | \$ 38.55 | \$ 38.55 |
| PAID AFTER BOOKS CLOSED | \$ 1,200.19 | \$ - | \$ 1,200.19 |
| WADSWORTH, JAMES A | \$ 226.16 | \$ - | \$ 226.16 |
| WADSWORTH, JAMES A | \$ 2,749.90 | \$ - | \$ 2,749.90 |
| WALKER FOOD SERVICES LLC | \$ 11,626.68 | \$ 3,212.50 | \$ 14,839.18 |
| WALKER, LUENN & | \$ 1,416.07 | \$ - | \$ 1,416.07 |
| WALKER, LUENN S | \$ 1,816.99 | \$ - | \$ 1,816.99 |
| WALLS, OPAL ESTATE | \$ 2,626.54 | \$ - | \$ 2,626.54 |
| WARREN, MICHAEL A | \$ - | \$ 594.96 | \$ 594.96 |
| WEST BERRY II, LLC | \$ 824.97 | \$ - | \$ 824.97 |
| WESTDAL, CHERYL A & JON F JT | \$ 114.21 | \$ - | \$ 114.21 |
| WHITE, TROY | \$ 1,170.69 | \$ - | \$ 1,170.69 |
| WHITNEY, EVELYN | \$ 182.47 | \$ - | \$ 182.47 |
| WHITNEY, VIRGINIA | \$ 1,159.07 | \$ - | \$ 1,159.07 |
| WILLETTE, DANA L | \$ 205.60 | \$ - | \$ 205.60 |
| WILSON, BRIAN | \$ 1,714.19 | \$ - | \$ 1,714.19 |
| WINSLOW, JEFFREY | \$ 912.35 | \$ - | \$ 912.35 |
| WINSLOW, JEFFREY | \$ 1,737.32 | \$ - | \$ 1,737.32 |
| WINSLOW, JEFFREY | \$ 1,449.48 | \$ - | \$ 1,449.48 |
| WINSLOW, JEFFREY S | \$ 1,210.47 | \$ - | \$ 1,210.47 |
| WINSLOW, T.J. SCOTT | \$ 1,000.40 | \$ - | \$ 1,000.40 |
| WINTER TREES, LLC | \$ 1,631.94 | \$ - | \$ 1,631.94 |
| ZAHRADNICEK, ELIZABETH ANN | \$ 460.03 | \$ - | \$ 460.03 |
| TOTALS | \$ 347,423.08 | \$ 68,392.58 | \$ 415,815.66 |

2024

UNCOLLECTED TAXES LIENS as of December 31, 2025

| NAME | LIENS |
|--------------------------------|-------------|
| ACOSTA, TEODULO | \$ 1,736.17 |
| BEAULIEU, LINDA ARGRAVES HEIRS | \$ 1,805.12 |
| BELANGER, CURTIS | \$ 1,378.86 |
| BELANGER, DANIEL J | \$ 1,569.49 |
| BERUBE, PAUL HEIRS | \$ 1,007.59 |
| BISHOP, JENI R | \$ 1,561.10 |
| BODDEN, MARVIN R | \$ 1,535.69 |
| BOWMAN, RACHELE CAROLYN | \$ 3,203.73 |
| BURBY, CAMERON J | \$ 3,777.66 |
| BURBY, GARY M | \$ 1,083.53 |
| BURBY, LARRY J | \$ 1,468.01 |
| BURBY, LARRY SR | \$ 1,238.72 |
| BURROUGHS, ROBERT | \$ 625.75 |
| PAID AFTER BOOKS CLOSED | \$ 147.32 |
| CARNEY, RYAN D | \$ 526.32 |
| CARON, CHRIS | \$ 483.06 |
| CASSIMORE. WARREN, MARY & RICK | \$ 1,632.75 |
| CONSTANT, BARRY | \$ 289.50 |
| COTE, JOSEPH | \$ 3,137.61 |
| CRAFTS-BERY, JEWEL | \$ 618.25 |
| CRAY, DOUGLAS | \$ 1,426.22 |
| CRAY, DOUGLAS R | \$ 516.49 |
| DEABAY, JOEL A | \$ 3,497.59 |
| ESPLING, RONNIE | \$ 1,989.46 |
| FARRIS, RAYMOND | \$ 270.00 |
| FARRIS, RAYMOND | \$ 1,763.34 |
| FARRIS, RAYMOND | \$ 944.23 |
| HAFFORD, CLYDE D JR | \$ 6,976.08 |
| HAFFORD, CLYDE JR | \$ 228.20 |
| HAFFORD, CLYDE JR | \$ 869.00 |
| HOWE, JAMIE | \$ 439.94 |
| IRELAND, DAVID | \$ 1,181.04 |
| JENNINGS, JEREMI | \$ 359.15 |
| JETT, EMILY D | \$ 3,004.46 |
| MACLEAN, JAMES W JR | \$ 1,172.69 |
| MARES-MULLEN, ALEXIS D | \$ 1,671.39 |
| MCLELLAN, HARVEY JR | \$ 439.94 |
| MECK, JOHN R | \$ 1,326.44 |
| MITCHELL, RICHARD M | \$ 906.79 |

| | | |
|--------------------------------------|-----------|-------------------|
| MORNEAULT, EUGENE HEIRS | \$ | 387.01 |
| MORROW, RITA CLARK HEIRS | \$ | 1,409.50 |
| MURPHY, ERIC D | \$ | 2,061.44 |
| OCLAIR, GREGORY | \$ | 1,846.30 |
| OUELLET, EDWARD | \$ | 247.71 |
| OUELLET, JEANNIE A | \$ | 1,513.15 |
| OUELLET, JEANNIE A, OUELLET, GILBERT | \$ | 1,966.19 |
| PELKEY, CHAD | \$ | 749.20 |
| PELKEY, CHAD | \$ | 712.98 |
| PENDEXTER, LINDA D. HEIRS | \$ | 1,727.11 |
| PHILBROOK, KURT | \$ | 1,775.92 |
| PINETTE, GREG | \$ | 1,889.80 |
| PINETTE, JESSE | \$ | 916.37 |
| ROUTHIER, MICHAEL | \$ | 938.66 |
| SANBORN, RICHARD ALBERT SR | \$ | 314.58 |
| SAUCIER, ALICIA | \$ | 364.71 |
| SAWYER, ELIZBETH | \$ | 91.84 |
| SHERIDAN MOUNTAIN SKI AREA | \$ | 682.34 |
| SIROIS, AMANDA L | \$ | 1,662.00 |
| SMART, FRED HEIRS | \$ | 214.28 |
| SOUCIER, DEANNE M | \$ | 3,106.95 |
| STATE OF CONNECTICUT | \$ | 1,175.47 |
| STEVENS, NICHOLAS | \$ | 2,693.89 |
| SUTHERLAND, CASSIE HEIRS | \$ | 740.56 |
| PAID AFTER BOOKS CLOSED | \$ | 391.49 |
| WALKER FOOD SERVICES LLC | \$ | 11,137.02 |
| WILSON, BRIAN | \$ | 1,615.66 |
| WINSLOW, JEFFREY | \$ | 933.09 |
| WINSLOW, JEFFREY | \$ | 1,657.47 |
| WINSLOW, JEFFREY | \$ | 1,445.72 |
| WINSLOW, JEFFREY S | \$ | 1,222.84 |
| ZAHRADNICEK, ELIZABETH ANN | \$ | 460.77 |
| TOTALS | \$ | 105,860.70 |

TAX ACQUIRED PROPERTY

| NAME | TAX |
|--------------------------|--------------------|
| BURBY, CAMERON J | \$ 294.34 |
| CONSTANT, BARRY | \$ 289.18 |
| FARRIS, RAYMOND | \$ 270.77 |
| FARRIS, RAYMOND | \$ 1,668.25 |
| FARRIS, RAYMOND | \$ 907.67 |
| PENDEXTER, LINDA D HEIRS | \$ 115.99 |
| ROUTHIER, MICHAEL | \$ 915.23 |
| WITHAM, SHAWN | \$ 1,126.10 |
| TOTAL | \$ 5,587.53 |

**PRIOR YEARS UNPAID PERSONAL PROPERTY TAXES
AS OF DECEMBER 31, 2025**

| NAME | 2024 | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | TOTALS |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|--------------|
| ADP, LLC | | | \$ 45.45 | | | | | | \$ 45.45 |
| Ashland Diner II | | | \$ 160.34 | \$ 161.61 | \$ 176.21 | | | | \$ 498.16 |
| Bessey's Auto | \$ 293.64 | \$ 279.27 | \$ 279.27 | \$ 281.48 | \$ 306.92 | \$ 306.92 | \$ 306.92 | \$ 1,685.56 | \$ 3,739.98 |
| Clark Farm Inc | | \$ 584.54 | \$ 584.54 | \$ 589.17 | \$ 642.41 | \$ 642.41 | \$ 642.41 | \$ 653.99 | \$ 4,339.47 |
| Ellis Farms, Inc | | | | | | | \$ 383.78 | \$ 390.70 | \$ 774.48 |
| Fred's Auto Repair | | \$ 118.68 | | | | | | | \$ 118.68 |
| Freem's Bar & Grill (Route 11 Road House) | | | | | | \$ 331.61 | \$ 331.61 | \$ 337.59 | \$ 1,000.81 |
| Hornets Hometown Convenience Inc | | | | | | | | \$ 396.63 | \$ 396.63 |
| Larry's Logging | \$ 225.68 | \$ 214.63 | | | | | | | \$ 440.31 |
| Maine Wood Recycling Co. | | | | | | | | \$ 11,322.29 | \$ 11,322.29 |
| Mark Flint logging | | | \$ 18.94 | | \$ 16.93 | | | | \$ 18.94 |
| Northern Leasing Systems, Inc | | | | | | | | | \$ 16.93 |
| P. M. Kelly Inc | | | | | | | | \$ 5,250.66 | \$ 5,250.66 |
| Pitney Bowes Golbal Financial | | | | | | | | \$ 79.11 | \$ 79.11 |
| PNC Equipment Financial | | | | | | | | \$ 42.70 | \$ 42.70 |
| R & D Logging | | | \$ 416.63 | \$ 419.93 | \$ 457.88 | \$ 457.88 | \$ 457.88 | \$ 4,078.01 | \$ 6,288.21 |
| Rafford, Chester | | | | | | | \$ 836.66 | \$ 3,600.74 | \$ 3,600.74 |
| Rod Carney Construction | | | | | | | | \$ 7,405.96 | \$ 8,242.62 |
| Sullivan & Sons Trucking Inc | | | | | | | \$ 1,327.01 | \$ 4,109.65 | \$ 4,109.65 |
| Sullivan Auto Body | | | | | | | | \$ 6,319.42 | \$ 7,646.43 |
| Sullivan Repair Inc | | | | | | | | \$ 492.42 | \$ 492.42 |
| Sure Winner Foods | | | | | | | | \$ 187.00 | \$ 187.00 |
| The Old Horse Barn, LLC | \$ 354.97 | | | | | | | | \$ 354.97 |
| Time Payment Corp | \$ 39.83 | \$ 37.88 | \$ 17.29 | | | | | | \$ 95.00 |
| Walker Food Services, LLC | \$ 3,318.75 | \$ 3,156.25 | | | | | | | \$ 6,475.00 |
| TOTAL | \$ 4,232.87 | \$ 4,391.25 | \$ 1,522.46 | \$ 1,452.19 | \$ 1,600.35 | \$ 1,738.82 | \$ 4,286.27 | \$ 46,352.43 | \$ 65,576.64 |

ASHLAND AMBULANCE SERVICE

Hello Ashland Residents:

I present my 2025 Ashland Town Report. This year has been filled with great news! There have been some great things happening for Ashland Ambulance Service. We have had the pleasure of receiving a few grants. This has allowed us to purchase new equipment. We have received our new ambulance. I'm sure some people have seen this on the road responding to calls. This equipment will help us to ensure that we are providing the best care possible to our residents and surrounding towns. We are keeping up to date with all the training necessary to maintain and learn new things, because providing the best quality of care possible is what we strive for. Ambulance runs for the year totaled 318 calls for the year. I am pleased to display the call volume by each town for comparison below. I am pleased to announce that we are officially fully staffed. We have enough employees to make sure that we can be here for our residents and surrounding towns 24 hours a day, 7 days a week. We have 3 full time providers, who each work two days a week, and the rest is made up of per diem staff who work at least one day a week. I am so very thankful for so many people who just continue to be there for us and this community. It's a fact that without them we would be in a world of hurt and have no idea where we would be without an ambulance service. Many new faces and much support from a lot of folks who are highly qualified and fit in here like a glove. Thank you for your service, support, commitment, time, and dedication to this community, Ned LaBelle, Kurt Soucy, Korey Deboth, Jeff Tuttle, Adam Plourde, Laura Gauvin, Tim Larrabee plus so many of our own dedicated people who have been here for such a long time and continue be here: Chris Long, Mike Truman, Harvey McLellan, Allan O'Clair, Hannah Cummings and so many more. I THANK YOU EACH AND EVERY ONE OF YOU and appreciate all you do for the community and this service. The Ashland Town Council, Don Bouley Fire Chief, Ashland Fire Department, Ashland Police Department, the Highway crew and office staff. Thank You all for the support to the community and this service. A special thank you to the residents of Ashland and surrounding towns for their continued support of Ashland Ambulance Service.

So once again here is the breakdown by community of the runs incurred for this year, 2025. It includes both residence and non-residence in each community's total. Ending with 318 calls.

Ashland: 201, Masardis: 23, Oxbow: 3, Garfield: 10, Nashville: 7, Portage: 57 and all others: 17, totaling 318. Again, I add that the many calls, cards of thanks, words of encouragement, hugs in 2025, tells me we are doing something right, and believe me when I say it means so much to all of us. THANK YOU! This comes from all of us working as a team for the betterment of our communities.

Thank you so much for another successful and safe year. Please get your 911 numbers up if you have not yet, you have no idea how vital these are to the community services. I know there are a good number of you who do not have numbers up. In closing please remember, there could be or may be a delay if we are already out on a call. Just not enough people in EMS to go around and maintain two ambulances if two calls come in at the same time or close to the same time. I apologize for this, but we will do our very best to serve you all as best we can.

Please Stay Safe, Stay Healthy in 2026.

Sincerely Yours:

Tara Peterson *EMT-PI* Ambulance Director.



Ashland Police Department

"Gateway to the North Maine Woods"

P.O.Box 910., Ashland, ME, 04732

207-435-6626



To the residents of the Town of Ashland:

2025 has been a year of rebirth and growth for your police department. We continued to struggle with staffing issues during the first part of the year, but we have been blessed in recent months with some personnel coming on board that have a lot of experience. During the year 2025, we only had to ask the Sheriff's Office to cover our area a couple of times for a few hours each time for our officers to be able to attend trainings. Also in 2025, we did not have to ask an outside agency to cover any call due to us not having officers capable of and/or certified to deal with the issue at hand.

In mid 2025, your police department began a partnership with Garfield Plantation to provide police services to their community in return for a subsidy. Most of the issues that each of our communities face are tied together due to our geographical location. This partnership has benefited not only the residents of Garfield by providing police services that they do not have to wait hours or days for, but it has also helped the police department by providing us with more access to problematic areas.

During 2025, we made it a priority to work on a much needed and long overdue school safety and emergency response plan. Though we have not gotten as far on this as I had hoped to by this point in the school year, we are working towards making this happen.

Your police officers are excited to continue to serve this community in 2026. We look forward to continuing to build relationships and work towards making Ashland a healthier and safer community for us all.

Respectfully,

Michael G. Montpetit

Michael G. Montpetit
Chief of Police

Ashland Police Department - 2025 Service Calls

| | | | |
|----------------------------|----|----------------------------------|--------------|
| 911 Hang Up/Misdial | 50 | Protection Order Service | 17 |
| Animal Complaint | 58 | Protection Order Violation | 3 |
| Alarm | 17 | Probation Violation | 1 |
| Assault | 4 | Property Check Requested | 428 |
| Assist Other Agency | 72 | Property Check Officer Initiated | 316 |
| Attempt to Locate | 9 | Recovered Property | 11 |
| Background Checks | 22 | Road Hazard | 11 |
| Bail Violation | 3 | School Visit | 16 |
| Burglary | 5 | Sex Offense | 1 |
| Citizen Assist | 55 | Sex Offender Registry Violation | 2 |
| Civil Problem | 20 | Suspicious Incident | 101 |
| Concealed Weapons Permit | 17 | Theft | 27 |
| Crash Investigation | 70 | Traffic Complaints | 62 |
| Criminal Mischief | 4 | Traffic Stops | 189 |
| Criminal Threatening | 3 | Trespass | 31 |
| Death Investigation | 4 | VIN Inspection | 3 |
| Disorderly Conduct | 13 | Warrants | 9 |
| Domestic | 19 | Welfare Checks | 59 |
| Drug / Narcotic Activity | 23 | | |
| Escort | 14 | | |
| Forgery | 1 | | |
| Fraud | 7 | | |
| Harassment | 20 | | |
| Information Report | 72 | | |
| Littering | 2 | | |
| Mental Health Issue | 14 | | |
| Missing Person | 1 | | |
| Motorist Assist / Stranded | 26 | | |
| Operating After Suspension | 3 | | |
| OUI Liquor | 1 | | |
| Parking Problem | 1 | | |
| Permits Issued | 2 | | |
| | | Total Service Calls | 1,919 |



Ashland Fire Department

To the Residents of Ashland

In 2025, I would like to start by thanking all our Fire Fighters and their Spouses for their ongoing support throughout the year. I would like to thank the girls in the front office. I would like to congratulate Mike Montpetit on his new position as Police Chief & Alicia Burby on her new position as the Town Manager and the Council for your ongoing support. Thanks to Public Works crew for doing some of the maintenance on our trucks and keeping them safe for the road. Also, I would like to welcome Adam Barker to our department. Lastly, I would like to thank the Ashland Water & Sewer department for keeping the fire hydrants cleared during the winter months.

Thanks to all local businesses for their ongoing support and donations. We received \$2,000 donation for our food and fruit baskets from some groups. Without some of these donations, it would be hard to make this happen so thanks from the Ashland Fire Department members. We received a \$5,000 donation from Irving for some Self-Contained Breathing Apparatus (SCBA) tanks. Very much appreciated.

We had to retire our old rescue truck. The ambulance service received their new ambulance, and we received their old one to replace our rescue.

Again, this year our Breakfast with Santa was very well attended. Thanks for attending and supporting our Fire Department. We enjoy doing this for kids. One big event this year will be the 911 memorial service as it will have been 25 years since the tragic event.

We are always looking for new members to join our department. It's a good way to help your community, so please reach out if you have any questions about joining.

2025 Calls: 113

| | | |
|-----------------------|-------------------------|-------------------------|
| Meetings: 14 | ATV Accidents: 1 | Work Night 6 |
| Ambulance Assist: 2 | Trainings: 10 | Sawdust Fire: 1 |
| Miscellaneous: 25 | Inspection Nights: 12 | Structure Fires: 9 |
| Mutual Aids: 0 | Chimney Fires: 3 | Vehicle Fires: 2 |
| Vehicle Accidents: 12 | Snowmobile Accidents: 1 | Smoke Investigations: 1 |
| Alarms: 3 | Brush Fire: 1 | Rescue: 1 |
| Pole Fire: 8 | Motorcycle Accident: 0 | Grass Fire: 2 |
| Fuel Spill: 0 | | |

Respectfully Submitted,

Donald R. Bouley

Donald R. Bouley, Ashland Fire Chief

Code Enforcement – 2025 Year in Review

In the spring of 2025, the Town entered into an agreement with Municipal Consulting Group of Maine (formally RCS Assessment Services, INC) to provide Code Enforcement services. This transition marked an important step in ensuring consistent, responsive, and knowledgeable administration of the Town’s land use regulations, building standards, and life-safety requirements.

Following the transition, our efforts during the remainder of the year focused on becoming familiar with the Town’s ordinances, development patterns, and ongoing matters. We placed a strong emphasis on continuity of service, clear communication with residents, and compliance with applicable state laws and local regulations.

Throughout 2025, we addressed a wide range of Code Enforcement responsibilities, including the review and issuance of plumbing, building and land use permits, inspection of permitted projects, and response to citizen inquiries and complaints. Particular attention was given to providing guidance to property owners early in the process to help prevent violations and encourage voluntary compliance.

We worked closely with Town staff, municipal officials, and the Planning Board to support planning and development activities and to ensure applications and projects were reviewed in a timely and consistent manner. In addition to routine Code Enforcement responsibilities, we assisted the Planning Board and Town with the development and review of proposed ordinances, including those addressing food sovereignty and the prohibition of wind energy facilities. This effort focused on research, coordination, and ensuring alignment with state law and the Town’s regulatory goals.

As the Town moves forward, Municipal Consulting Group of Maine remains committed to fair and consistent enforcement of the Town’s ordinances, improved record-keeping, and continued collaboration with residents and Town officials. The experience gained during this transition year provides a strong foundation for efficient and effective Code Enforcement services in the years ahead.



TOWN OF ASHLAND

17 Bridgham St - PO Box 910, Ashland, ME 04732

Phone: (207)435-2311 Fax: (207)435-2005

"Gateway to the North Maine Woods"

GREETINGS, CITIZENS OF ASHLAND,

In 2025, the Public Works Department had a bit of a challenging year with staff turnover, but we've kept things moving forward. I stepped into this position at the beginning of August, which didn't leave much time to tackle major road improvements before winter set in. Even so, we were able to accomplish quite a bit.

We started by finishing the ditching and drainage work at the end of Rafford Road. From there, we moved over to Wrightville Road to reclaim the shoulders and get some much-needed grading done. We also addressed a couple of washout issues on Sheridan Road. One involved a culvert on the riverbank where erosion had become severe enough that we needed five loads of large boulders to stabilize it. The second issue was near the Fish Hatchery, where drainage problems had undermined the pavement over the Dug Brook culvert. There's still a lot of drainage work needed to bring our brook crossings up to state standards. We took care of what we could do this fall and will be scheduling the remaining work for next spring in 2026.

Of course, we can't forget mowing and weed-whacking. Thankfully, our new Rec Director, Macie Elwell, has taken on most of that, and I've even seen our new Town Manager, Alicia Burby, lending a hand. Public Works also handled plenty of other behind-the-scenes duties that often go unnoticed, but they're all important to keep the town running smoothly.

We've had a few minor equipment breakdowns as some of our machinery is well past its prime. We handle nearly all our own maintenance and repairs, including work for other departments, with the tools we have. Fortunately, nothing major needed to be sent out this past year. Looking ahead, we'll be budgeting for improvements across town, with a focus on Sheridan Road, which has several culverts that need to be replaced. There's a lot of shoulder and ditch work required before any paving can happen, so don't get discouraged if you don't see new pavement right away. Paving alone is running a little over \$100,000 per mile—and that's not accounting for any prep work.

In closing, I want to thank everyone for the support you've shown me so far. I'd also like to give a special thanks to Stacy Sturgeon for helping me transition into my new role as Ashland Public Works Director.

Kind Regards,

Jeffery Jandreau

Jeffery Jandreau, Public Works Director

January 31, 2026

To the Citizens of Ashland,

It has been a whirlwind for the last couple of months to acclimate myself to the daily workings, but things are coming together. I am thoroughly enjoying my role filling in as librarian as it brings me back to a special time working with Cynthia Morton, Nan Belskis, Kathy Howes, and interviews with Gladys Craig. I have wonderful memories of this place from a young child to adulthood, and it feels like coming home.

We are currently hosting programs for the youth in the community in collaboration with the Recreation Department. Book Buddies will be continuing in the Spring with older students reading to younger children on Mondays. On Wednesdays we host Homework Hub with Ann Chase, lending a helping hand to Grades 3-8. Thank you for your support and guidance to the youth in the community.

The Book Buzz group, an adult book club, is still going strong, meeting once a month, and are always looking for new members to join in the love of literacy and fellowship. The Tea Party group meets twice a month to share stories, friendship, and delicious snacks. All are welcome to come in and visit.

I want to take a moment to send out a special thank you to Hillary Tuttle for her tireless efforts in the many programs, events, and activities she promoted through the library during her time as Library Director. She provided many exciting opportunities for our community, updated the facility's décor, and updated the collection. We wish her success in future endeavors and hope she is enjoying time with her family.

A special thank you to "my girls", Tammy Donovan, Geri Botka, and Sandy Bartlett, who perform daily operations and interact with our community in a welcoming, professional manner. Your help is appreciated more than I can express. Thank you to Alicia Burby the Town Council, Tammy G., and Sue for their full support, encouragement, and advice. Thank you to Jeff for our maintenance and grounds issues. Thank you to Macie Elwell as the Rec Department has taken on a lot of the children's programming. Thanks to Karissa for keeping us neat. Thank you to community members for your generous monetary and book donations.

As the year progresses, there are plans to collaborate on children's programs, adult activities, and community events in order to foster social interaction in a safe, welcoming environment. Stay tuned!

Sincerely,

Roxanne Tardie

Roxanne Tardie

Yearly Circulation:

| | |
|---------------------|-------|
| Patron Interaction | 4,018 |
| Adult Books | 1,924 |
| Children/Juv/YA | 1,005 |
| Public Computer Use | 60 |
| OPAC Searches | 302 |





To the Residents of Ashland:

In 2025, the Ashland Recreation Department experienced a productive and rewarding year, marked by growth, community engagement, and exciting new opportunities. While we said farewell to Lendell Tarr upon his retirement in the spring, a leader who is deeply missed by all. This year has also been a period of transition and enthusiasm as I have been honored to step into the role and lead the department forward.

Throughout the past year, our department has offered a wide variety of programs and activities, including baseball, soccer, basketball, open recreation, kickball, bowling, movie trips, ice skating, arts and crafts, swimming lessons, biking along the beautiful Penobscot River Trails and many more.

These programs were designed to encourage healthy lifestyles, skill development, and community connection across all age groups.

We were pleased to expand our facility by adding a public fitness room at the recreation center, which has been well received by the community. Looking ahead, we are excited to be planning the addition of an ice rink at the recreation center, which will provide even more opportunities for families and youth to stay active throughout the winter months.

The Ashland Recreation Center continues to serve as a valuable community hub and is regularly rented for birthdays, baby and wedding showers, craft fairs, Boy and Girl Scout gatherings, ATV club meetings, snowmobile club meetings, food pantry meetings, Bone Builders, and many other local events and organizations.

In addition, the Ashland Recreation Department proudly serves as the community access point for the Aroostook Area Agency on Aging (AAAA), helping to connect residents with essential services, programs, and resources that support the health and well-being of our senior/disabled community members.

I would like to extend my sincere gratitude to our volunteers, whose time and dedication make it possible for our programs to run smoothly and successfully. A special thank you to the employees of MSAD #32 for their ongoing support in providing transportation, drivers, and assistance with distributing schedules and announcements. I also wish to thank the Town of Ashland employees, council members, and residents for their continued encouragement and support of the Recreation Department.

Finally, I would like to thank the parents and families of Ashland. We are fortunate to have a community of outstanding youth, and it is truly rewarding to watch them grow, learn, and develop new skills through the programs we provide.

We look forward to another year of building connections, promoting active lifestyles, and serving the people of Ashland.

Respectfully,

Macie Elwell

Macie Elwell, Recreation Director



TO: Board of Selectmen Town of Ashland
FROM: James Ryan, Operations Forester, Prentiss and Carlisle Management Co., Inc
DATE: January 12, 2026
RE: Ashland Annual Town Report - Timber Operations

2025 ACTIVITY

TIMBER OPERATIONS - 2025

The Town of Ashland harvest operations took place in the 1st and 3rd quarters of 2025. Harvest activities produced 1089 cords of roundwood, split fairly evenly between softwood and hardwood species. A cut-to-length harvest system was utilized for both operations. A mix of thinning and overstory removal prescriptions were implemented.

| SPECIES | VOLUME |
|--|-------------------|
| Hardwood (<i>Includes poplar, hardwood pulp, hardwood sawlogs and other hardwood products</i>) | 587 cords |
| Softwood (<i>Includes spruce/fir/cedar sawlogs and pulp</i>) | 502 cords |
| TOTAL | 1089 cords |

All the above volume was delivered in 2025.

ROAD CONSTRUCTION - 2025

No new road was built in 2025. Maintenance on 2 miles of existing road was completed to support these harvest operations.

BOUNDARY LINE RENEWAL - 2025

Approximately 2.2 miles of boundary lines were renewed in 2025.

2026 PLANNED ACTIVITY

TIMBER OPERATIONS - 2026

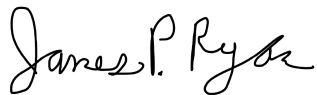
Harvesting in 2026 is planned to take place in Q3 and Q4 on the North Beech Rd.

BOUNDARY LINE RENEWAL - 2026

No boundary line renewal is planned for 2026.

In closing we would like to thank the Town of Ashland for the opportunity to provide forest management services on the town-owned timberlands and look forward to continuing to do so.

Sincerely,



James Ryan
LF #3939
Operations Forester
Prentiss & Carlisle Management Co.



TOWN OF ASHLAND

17 Bridgham St - PO Box 910, Ashland, ME 04732

Phone: (207)435-2311 Fax: (207)435-2005

AUDIT STATUS UPDATE

The Town of Ashland's annual financial audit for the year ending 2024 is still in progress. As noted in last year's report, the town experienced significant difficulty securing an auditing firm willing to take on a municipal audit, which resulted in a delayed start to the 2024 review. The town ultimately contracted with Ron L. Beaulieu & Company located at 41 Bates Street, Portland, ME 04103. We have reached out to their office several times and their work on the 2024 audit is ongoing. The 2025 audit cannot begin until the prior year's audit is complete, therefore the 2025 audit is also delayed.

Once the town receives the complete 2024 audit from Ron L. Beaulieu & Company, it will be made available for public review at the Town Office. The complete post audit report for the municipal year ending December 31, 2023, is on file at the municipal office.

We appreciate the community's patience and understanding as we work through this process and remain committed to transparency and responsible financial oversight.

Town of Ashland

2025 Appropriations

January 1, 2025 to December 31, 2025

| REVENUES | 2025 Budget | 2025 Actual | Variance |
|---------------------|--------------|--------------|-------------|
| Property Taxes | \$ 2,087,090 | \$ 2,373,783 | \$ 286,693 |
| Town Office | \$ 289,775 | \$ 278,533 | \$ (11,242) |
| State of Maine | \$ 1,031,700 | \$ 962,449 | \$ (69,251) |
| Subsidy | \$ 305,345 | \$ 276,043 | \$ (29,302) |
| Other Town Revenues | \$ 224,025 | \$ 216,351 | \$ (7,674) |
| Total | \$ 3,937,935 | \$ 4,107,159 | \$ 169,224 |

| EXPENSES | 2025 Budget | 2025 Actual | Variance |
|-----------------------|--------------|--------------|-------------|
| General Government | \$ 420,530 | \$ 381,468 | \$ 39,062 |
| Highway Department | \$ 298,935 | \$ 256,442 | \$ 42,493 |
| Library | \$ 113,240 | \$ 87,233 | \$ 26,007 |
| Recreation Department | \$ 103,730 | \$ 91,672 | \$ 12,058 |
| Code Enforcer | \$ 35,140 | \$ 19,890 | \$ 15,250 |
| Ambulance | \$ 421,100 | \$ 442,015 | \$ (20,915) |
| Protection (Police) | \$ 499,855 | \$ 436,187 | \$ 63,668 |
| Fire Department | \$ 89,990 | \$ 68,994 | \$ 20,996 |
| Other Expenses | \$ 1,955,415 | \$ 2,027,506 | \$ (72,091) |
| Total | \$ 3,937,935 | \$ 3,811,407 | \$ 126,528 |

REVENUES

| Property Taxes | 2025 Budget | 2025 Actual | Variance |
|----------------------------------|--------------|--------------|--------------|
| Property Taxes | \$ 2,087,090 | \$ 2,373,783 | \$ (286,693) |
| Total | \$ 2,087,090 | \$ 2,373,783 | \$ (286,693) |
| Government | | | |
| Vehicle Excise Tax | \$ 265,000 | \$ 265,000 | \$ - |
| Watercraft Excise | \$ 1,700 | \$ 1,468 | \$ 232 |
| Registration/Boosters | \$ 7,500 | \$ 7,065 | \$ 435 |
| Watercraft Registration | \$ 150 | \$ 111 | \$ 39 |
| ATV Registrations | \$ 175 | \$ 570 | \$ (395) |
| Snowmobile Registrations | \$ 1,750 | \$ 643 | \$ 1,107 |
| Town Clerk/ Agent Hunt-Fish Fees | \$ 500 | \$ 172 | \$ 328 |
| Fees/Copies/Fax/Vital Records | \$ 2,000 | \$ 2,508 | \$ (508) |
| Town Own Property Sales | \$ - | \$ - | \$ - |
| Town Forestry Tax Reducing (P&C) | \$ 6,000 | \$ - | \$ 6,000 |
| Miscellaneous | \$ 5,000 | \$ 996 | \$ 4,004 |
| Total | \$ 289,775 | \$ 278,533 | \$ 11,242 |
| Library | | | |
| Subsidy (other towns) | \$ 43,440 | \$ 24,667 | \$ 18,773 |
| Total | \$ 43,440 | \$ 24,667 | \$ 18,773 |
| Recreation | | | |
| Other Income | \$ 1,000 | \$ 1,105 | \$ (105) |
| Subsidy (other towns) | \$ 39,790 | \$ 29,267 | \$ 10,523 |
| Total | \$ 40,790 | \$ 30,372 | \$ 10,418 |
| Code Enforcer | | | |
| Permits/Building/Plumbing | \$ 4,000 | \$ 1,453 | \$ 2,547 |
| Total | \$ 4,000 | \$ 1,453 | \$ 2,547 |
| Ambulance | | | |
| Collections | \$ 190,000 | \$ 171,856 | \$ 18,144 |
| Subsidy (other towns) | \$ 214,005 | \$ 214,001 | \$ 4 |
| Total | \$ 404,005 | \$ 385,857 | \$ 18,148 |

| Fire | | | |
|--------------------------------------|---------------------|---------------------|---------------------|
| Subsidy (other towns) | \$ 8,110 | \$ 8,107 | \$ 3 |
| Total | \$ 8,110 | \$ 8,107 | \$ 3 |
| Protection (Police) | | | |
| Accident/Witness/Misc Fees | \$ 150 | \$ 110 | \$ 40 |
| Dog Licenses | \$ 375 | \$ 198 | \$ 177 |
| Concealed Weapons | \$ 100 | \$ 80 | \$ 20 |
| Subsidy (other towns) | \$ - | \$ 10,480 | \$ (10,480) |
| Total | \$ 625 | \$ 10,868 | \$ (10,243) |
| State Revenue | | | |
| State Veterans Reimbursement | \$ 500 | \$ 468 | \$ 32 |
| State Revenue Sharing | \$ 690,000 | \$ 679,193 | \$ 10,807 |
| State Tree Growth | \$ 50,000 | \$ 50,000 | \$ - |
| Cemetery | \$ 1,200 | \$ - | \$ 1,200 |
| Homstead Exemption | \$ 190,000 | \$ 182,681 | \$ 7,319 |
| BETE Tax Reducing | \$ 100,000 | \$ 50,107 | \$ 49,893 |
| Total | \$ 1,031,700 | \$ 962,449 | \$ 69,251 |
| General Assistance | | | |
| General Assistance. (State of Maine) | \$ 3,000 | \$ 814 | \$ 2,186 |
| Total | \$ 3,000 | \$ 814 | \$ 2,186 |
| Miscellaneous Revenue | | | |
| Interest on Taxes | \$ 9,000 | \$ 9,616 | \$ (616) |
| Lein Cost Recover | \$ 7,200 | \$ 6,959 | \$ 241 |
| Interest on Checking Account | \$ 9,200 | \$ 13,679 | \$ (4,479) |
| Total | \$ 25,400 | \$ 30,254 | \$ (4,854) |
| Total less Property Tax | \$ 1,850,845 | \$ 1,733,374 | \$ 117,471 |
| Total Incl. Property Tax | \$ 3,937,935 | \$ 4,107,157 | \$ (169,222) |

EXPENSES

| Government | 2025 Budget | 2025 Actual | Variance |
|-----------------------------|--------------------|--------------------|------------------|
| Salaries | \$ 226,615 | \$ 222,403 | \$ 4,212 |
| FICA (Soc. Sec. & Medicare) | \$ 17,335 | \$ 17,182 | \$ 153 |
| FMLA (Family Medical Leave) | \$ 1,135 | \$ 1,123 | \$ 12 |
| Unemployment Comp | \$ 235 | \$ 194 | \$ 41 |
| Health Insurance | \$ 95,585 | \$ 77,757 | \$ 17,828 |
| Workers Comp | \$ 550 | \$ 689 | \$ (139) |
| Retirement | \$ 22,145 | \$ 18,951 | \$ 3,194 |
| Office Supplies | \$ 12,000 | \$ 4,840 | \$ 7,160 |
| Postage | \$ 2,200 | \$ 987 | \$ 1,213 |
| Office/Furniture Equipment | \$ 5,000 | \$ 1,288 | \$ 3,712 |
| Software-TRIO | \$ 15,000 | \$ 15,918 | \$ (918) |
| Building Maintenance | \$ 6,000 | \$ 3,624 | \$ 2,376 |
| Water/Sewer | \$ 250 | \$ 140 | \$ 110 |
| Electricity | \$ 2,000 | \$ 1,920 | \$ 80 |
| Heating Oil | \$ 4,500 | \$ 3,978 | \$ 522 |
| Telephone/Internet | \$ 1,300 | \$ 1,187 | \$ 113 |
| Training/Travel | \$ 500 | \$ 1,179 | \$ (679) |
| Dues/Subscription/License | \$ 600 | \$ 250 | \$ 350 |
| PC Insurance | \$ 7,580 | \$ 7,858 | \$ (278) |
| Total | \$ 420,530 | \$ 381,468 | \$ 39,062 |

| Highway Department | 2025 Budget | 2025 Actual | Variance |
|----------------------------------|--------------------|--------------------|------------------|
| Salaries | \$ 134,240 | \$ 116,014 | \$ 18,226 |
| FICA (Soc. Sec. & Medicare) | \$ 10,270 | \$ 8,881 | \$ 1,389 |
| FMLA (Family Medical Leave) | \$ 670 | \$ 580 | \$ 90 |
| Unemployment Comp | \$ 130 | \$ 137 | \$ (7) |
| Health Insurance | \$ 45,390 | \$ 34,309 | \$ 11,081 |
| Workers Comp | \$ 4,985 | \$ 5,178 | \$ (193) |
| Retirement | \$ 5,775 | \$ 6,938 | \$ (1,163) |
| Office Supplies | \$ 1,500 | \$ 1,660 | \$ (160) |
| Vehicle Gas & Oil | \$ 15,000 | \$ 11,828 | \$ 3,172 |
| Salt/Calcium/Tar Patch | \$ 14,000 | \$ 10,081 | \$ 3,919 |
| Safety Equipment | \$ 2,500 | \$ 2,359 | \$ 141 |
| Equipment Maintenance (Vehicles) | \$ 30,000 | \$ 20,014 | \$ 9,986 |
| Building Maintenance | \$ 5,000 | \$ 1,459 | \$ 3,541 |
| Office/Radio Maintenance | \$ 300 | \$ 508 | \$ (208) |
| Service Contracts | \$ 7,000 | \$ 9,956 | \$ (2,956) |
| Electricity | \$ 3,000 | \$ 3,279 | \$ (279) |
| Heat | \$ 10,000 | \$ 14,375 | \$ (4,375) |
| Telephone/Internet | \$ 2,100 | \$ 1,950 | \$ 150 |
| Training/Travel | \$ 200 | \$ 80 | \$ 120 |
| PC Insurance | \$ 6,375 | \$ 5,833 | \$ 542 |
| Equipment Rentals | \$ 500 | \$ 1,023 | \$ (523) |
| Total | \$ 298,935 | \$ 256,442 | \$ 42,493 |

| Code Enforcer Department Expenses | 2025 Budget | 2025 Actual | Variation |
|--|--------------------|--------------------|------------------|
| Salaries | \$ 20,000 | \$ 16,115 | \$ 3,885 |
| FICA (Soc. Sec. & Medicare) | \$ 1,530 | \$ 315 | \$ 1,215 |
| FMLA (Family Medical Leave) | \$ 100 | \$ 21 | \$ 79 |
| Unemployment Comp | \$ 20 | \$ 10 | \$ 10 |
| Health Insurance | \$ 7,480 | \$ 853 | \$ 6,627 |
| Workers Comp | \$ 305 | \$ 223 | \$ 82 |
| Retirement | \$ 1,785 | \$ 318 | \$ 1,467 |
| Office Supplies | \$ 500 | \$ - | \$ 500 |
| Building Maintenance | \$ 1,000 | \$ 64 | \$ 936 |
| Water/Sewer | \$ 175 | \$ 96 | \$ 79 |
| Electricity | \$ 250 | \$ 218 | \$ 32 |
| Heating Oil | \$ 750 | \$ 549 | \$ 201 |
| Telephone/Internet | \$ 250 | \$ 235 | \$ 15 |
| Training/Travel | \$ 150 | \$ - | \$ 150 |
| PC Insurance | \$ 845 | \$ 873 | \$ (28) |
| Total | \$ 35,140 | \$ 19,890 | \$ 15,250 |

| Library Department Expenses | 2025 Budget | 2025 Actual | Variance |
|------------------------------------|--------------------|--------------------|------------------|
| Salaries | \$ 58,310 | \$ 40,916 | \$ 17,394 |
| FICA (Soc. Sec. & Medicare) | \$ 4,460 | \$ 3,086 | \$ 1,374 |
| FMLA (Family Medical Leave) | \$ 295 | \$ 202 | \$ 93 |
| Unemployment Comp | \$ 55 | \$ 60 | \$ (5) |
| Health Insurance | \$ 15,480 | \$ 20,785 | \$ (5,305) |
| Workers Comp | \$ 120 | \$ 129 | \$ (9) |
| Retirement | \$ 3,155 | \$ 3,571 | \$ (416) |
| Office Supplies | \$ 4,500 | \$ 2,093 | \$ 2,407 |
| Books / Video | \$ 4,500 | \$ 3,814 | \$ 686 |
| Office Equipment/Furniture | \$ 250 | \$ - | \$ 250 |
| Building Maintenance | \$ 7,500 | \$ 2,347 | \$ 5,153 |
| Water/Sewer | \$ 550 | \$ 579 | \$ (29) |
| Electricity | \$ 1,500 | \$ 2,524 | \$ (1,024) |
| Heating Oil | \$ 4,000 | \$ 2,427 | \$ 1,573 |
| Telephone/Internet | \$ 400 | \$ 328 | \$ 72 |
| PC Insurance | \$ 665 | \$ 677 | \$ (12) |
| Programs | \$ 7,500 | \$ 3,695 | \$ 3,805 |
| Total | \$ 113,240 | \$ 87,233 | \$ 26,007 |

| Recreation Department Expense | 2025 Budget | 2025 Actual | Variation |
|--------------------------------------|--------------------|--------------------|------------------|
| Salaries | \$ 47,695 | \$ 45,646 | \$ 2,049 |
| FICA (Soc. Sec. & Medicare) | \$ 3,650 | \$ 3,540 | \$ 110 |
| FMLA (Family Medical Leave) | \$ 240 | \$ 231 | \$ 9 |
| Unemployment Comp | \$ 45 | \$ 48 | \$ (3) |
| Health Insurance | \$ 2,600 | \$ 1,107 | \$ 1,493 |
| Workers Comp | \$ 855 | \$ 889 | \$ (34) |
| Retirement | \$ 3,895 | \$ 3,644 | \$ 251 |
| Office Supplies | \$ 2,000 | \$ 1,939 | \$ 61 |
| Vehicle Gas & Oil | \$ 2,000 | \$ 676 | \$ 1,324 |
| Equipment Maintenance (Vehicle) | \$ 500 | \$ 5,976 | \$ (5,476) |
| Building Maintenance | \$ 6,500 | \$ 557 | \$ 5,943 |
| Water/Sewer | \$ 650 | \$ 588 | \$ 62 |
| Electricity | \$ 5,500 | \$ 5,964 | \$ (464) |
| Heating Oil | \$ 7,500 | \$ 8,891 | \$ (1,391) |
| Telephone/Internet | \$ 3,400 | \$ 3,854 | \$ (454) |
| Cellular Phone | \$ 900 | \$ 504 | \$ 396 |
| Dues/Subscription/License | \$ 300 | \$ 449 | \$ (149) |
| PC Insurance | \$ 3,000 | \$ 2,646 | \$ 354 |
| Programs | \$ 12,500 | \$ 4,523 | \$ 7,977 |
| Total | \$ 103,730 | \$ 91,672 | \$ 12,058 |

| Ambulance Department Expenses | 2025 Budget | 2025 Actual | Variance |
|--------------------------------------|--------------------|--------------------|--------------------|
| Salaries | \$ 279,935 | \$ 286,443 | \$ (6,508) |
| FICA (Soc. Sec. & Medicare) | \$ 21,415 | \$ 22,162 | \$ (747) |
| FMLA (Family Medical Leave) | \$ 1,400 | \$ 1,449 | \$ (49) |
| Unemployment Comp | \$ 270 | \$ 288 | \$ (18) |
| Health Insurance | \$ 45,620 | \$ 45,630 | \$ (10) |
| Workers Comp | \$ 2,560 | \$ 17,757 | \$ (15,197) |
| Retirement | \$ 18,880 | \$ 18,982 | \$ (102) |
| Office Supplies | \$ 2,000 | \$ 1,378 | \$ 622 |
| Medical Supplies | \$ 8,000 | \$ 6,139 | \$ 1,861 |
| Vehicle Gas & Oil | \$ 5,500 | \$ 3,990 | \$ 1,510 |
| Equipment Purchases | \$ 3,000 | \$ 597 | \$ 2,403 |
| Equipment Maintenance (Vehicle) | \$ 10,000 | \$ 15,435 | \$ (5,435) |
| Building Maintenance | \$ 1,500 | \$ 1,552 | \$ (52) |
| Radio/Office Maintenance | \$ 500 | \$ 344 | \$ 156 |
| Service Contracts | \$ 8,000 | \$ 5,595 | \$ 2,405 |
| Water/Sewer | \$ 250 | \$ 140 | \$ 110 |
| Electricity | \$ 1,800 | \$ 1,920 | \$ (120) |
| Heat | \$ 4,000 | \$ 3,292 | \$ 708 |
| Telephone/Internet | \$ 1,100 | \$ 963 | \$ 137 |
| Training | \$ 800 | \$ 3,345 | \$ (2,545) |
| Dues | \$ 600 | \$ 730 | \$ (130) |
| PC Insurance | \$ 3,720 | \$ 3,699 | \$ 21 |
| State Licenses | \$ 250 | \$ 185 | \$ 65 |
| Total | \$ 421,100 | \$ 442,015 | \$ (20,915) |

| Police Department Expenses | 2025 Budget | 2025 Actual | Variance |
|-------------------------------------|--------------------|--------------------|------------------|
| Salaries | \$ 284,420 | \$ 259,798 | \$ 24,622 |
| FICA (Soc. Sec. & Medicare) | \$ 21,615 | \$ 19,995 | \$ 1,620 |
| FMLA (Family Medical Leave) | \$ 1,425 | \$ 1,231 | \$ 194 |
| Unemployment Comp | \$ 305 | \$ 294 | \$ 11 |
| Health Insurance | \$ 82,250 | \$ 63,498 | \$ 18,752 |
| Workers Comp | \$ 9,115 | \$ 9,444 | \$ (329) |
| Retirement | \$ 21,795 | \$ 16,300 | \$ 5,495 |
| Office Supplies | \$ 2,500 | \$ 1,591 | \$ 909 |
| Postage | \$ 250 | \$ - | \$ 250 |
| Vehicle Gas & Oil | \$ 21,105 | \$ 7,019 | \$ 14,086 |
| Uniforms | \$ 3,000 | \$ 2,615 | \$ 385 |
| Equipment Purchase | \$ 2,500 | \$ 2,116 | \$ 384 |
| Equipment Maintenance (Vehicle) | \$ 4,000 | \$ 4,830 | \$ (830) |
| Building Maintenance | \$ 2,000 | \$ 1,459 | \$ 541 |
| Lease Equipments | \$ 16,500 | \$ 17,794 | \$ (1,294) |
| Radio/Office Maintenance (Spillman) | \$ 300 | \$ 558 | \$ (258) |
| Service Contracts | \$ 3,500 | \$ 3,744 | \$ (244) |
| Water/Sewer | \$ 250 | \$ 140 | \$ 110 |
| Electricity | \$ 1,500 | \$ 1,702 | \$ (202) |
| Heating Oil | \$ 2,000 | \$ 2,195 | \$ (195) |
| Telephone/Internet | \$ 1,800 | \$ 1,817 | \$ (17) |
| Cellular Phone | \$ 4,800 | \$ 4,755 | \$ 45 |
| Training/Travel | \$ 2,500 | \$ 3,248 | \$ (748) |
| Qualifications | \$ 2,000 | \$ 260 | \$ 1,740 |
| Dues/Subscription/License | \$ 500 | \$ 840 | \$ (340) |
| PC Insurance | \$ 7,925 | \$ 8,944 | \$ (1,019) |
| Total | \$ 499,855 | \$ 436,187 | \$ 63,668 |

| Fire Department Expenses | 2025 Budget | 2025 Actual | Variance |
|---------------------------------|--------------------|--------------------|------------------|
| Volunteer Firemen | \$ 25,000 | \$ 25,000 | \$ - |
| FICA (Soc. Sec. & Medicare) | \$ 1,915 | \$ 1,913 | \$ 2 |
| FMLA (Family Medical Leave) | \$ 125 | \$ 125 | \$ - |
| Unemployment | \$ - | \$ - | \$ - |
| Health Insurance | \$ - | \$ - | \$ - |
| Workers Comp | \$ 16,150 | \$ 1,664 | \$ 14,486 |
| Retirement | \$ 625 | \$ 425 | \$ 200 |
| Volunteer Insurance | \$ 650 | \$ 544 | \$ 106 |
| Office Supplies | \$ 500 | \$ 276 | \$ 224 |
| Vehicle Gas & Oil | \$ 2,000 | \$ 934 | \$ 1,066 |
| Safety & Equipment Purchases | \$ 8,000 | \$ 2,538 | \$ 5,462 |
| Safety & Equipment Maintenance | \$ 7,800 | \$ 9,784 | \$ (1,984) |
| Building Maintenance | \$ 12,500 | \$ 13,149 | \$ (649) |
| Contract Service | \$ 2,000 | \$ 2,236 | \$ (236) |
| Water/Sewer | \$ 250 | \$ 140 | \$ 110 |
| Electricity | \$ 2,000 | \$ 1,920 | \$ 80 |
| Heating Oil | \$ 4,500 | \$ 3,704 | \$ 796 |
| Telephone/Internet | \$ 975 | \$ 860 | \$ 115 |
| Training/Travel | \$ 1,000 | \$ - | \$ 1,000 |
| Dues/Subscription/License | \$ 500 | \$ 461 | \$ 39 |
| PC Insurance | \$ 3,500 | \$ 3,321 | \$ 179 |
| Total | \$ 89,990 | \$ 68,994 | \$ 20,996 |

| Other Expenses | 2025 Budget | 2025 Actual | Variance |
|---|---------------------|---------------------|--------------------|
| Contracts | | | |
| Trash Disposal (DDR Chasse) | \$ 1,000 | \$ 1,140 | \$ (140) |
| Web Site | \$ 1,300 | \$ 1,414 | \$ (114) |
| Contract Services | \$ 11,000 | \$ 9,906 | \$ 1,094 |
| Town Council/Secretary/Material | \$ 6,900 | \$ 6,900 | \$ - |
| Auditor | \$ 18,500 | \$ 10,225 | \$ 8,275 |
| Town Reports (Northeast Publishing) | \$ 1,500 | \$ 1,483 | \$ 17 |
| Municipal Dues (Maine Municipal Association) | \$ 2,350 | \$ 2,424 | \$ (74) |
| Legal Fees (Frank Bemis and Drummond) | \$ 10,000 | \$ 3,762 | \$ 6,238 |
| Tax Assessor (RCS Assessment Services) | \$ 10,000 | \$ 10,656 | \$ (656) |
| Lien Cost | \$ 5,000 | \$ 6,082 | \$ (1,082) |
| Hydrant Rental (Ashland Water & Sewer) | \$ 51,600 | \$ 51,600 | \$ - |
| Street Lights (Versant Power & Join Solar) | \$ 9,000 | \$ 13,249 | \$ (4,249) |
| Solid Waste (Aroostook Valley Solid Waste) | \$ 245,275 | \$ 245,275 | \$ - |
| Total | \$ 373,425 | \$ 364,116 | \$ 9,309 |
| Community Services | | | |
| Summerfest | \$ 500 | \$ 500 | \$ - |
| Snowmobile Club | \$ 2,500 | \$ 2,500 | \$ - |
| SAD #32 Scholarship | \$ 500 | \$ 500 | \$ - |
| Town Bandstand Maintenance | \$ 2,400 | \$ 1,176 | \$ 1,224 |
| Ashland Planning Board | \$ 1,000 | \$ 500 | \$ 500 |
| Cemetery Appropriations | \$ 1,700 | \$ 775 | \$ 925 |
| Trotting Park Maintenance | \$ 500 | \$ 700 | \$ (200) |
| Economic Development | \$ 5,000 | \$ 4,298 | \$ 702 |
| Total | \$ 14,100 | \$ 10,949 | \$ 3,151 |
| Human Services | | | |
| Food Pantry | \$ 1,000 | \$ 1,000 | \$ - |
| General Assistance | \$ 3,000 | \$ 1,575 | \$ 1,425 |
| Ashland Caregivers Assoc. (d/b/a Northwood Manor) | \$ 5,000 | \$ 5,000 | \$ - |
| Aroostook Area Agency on Aging | \$ 800 | \$ 800 | \$ - |
| Aroostook County Action Program | \$ 490 | \$ 490 | \$ - |
| American Red Cross | \$ 300 | \$ 300 | \$ - |
| Homeless Services of Aroostook | \$ 2,405 | \$ 2,405 | \$ - |
| Total | \$ 12,995 | \$ 11,570 | \$ 1,425 |
| Miscellaneous | | | |
| Northern Maine Development Commission | \$ 2,315 | \$ 2,315 | \$ - |
| Central Aroostook Humane Society | \$ 2,525 | \$ 2,525 | \$ - |
| County Tax | \$ 215,000 | \$ 245,610 | \$ (30,610) |
| LifeFlight | \$ 605 | \$ 605 | \$ - |
| Central Aroostook Chamber of Commerce | \$ 250 | \$ 250 | \$ - |
| Veteran's Memorial Cemetery Association | \$ 200 | \$ 200 | \$ - |
| SAD #32 School Support | \$ 1,300,000 | \$ 1,356,835 | \$ (56,835) |
| Total | \$ 1,520,895 | \$ 1,608,340 | \$ (87,445) |
| Discount / Abatement | | | |
| Anticipated Tax Discounts | \$ 23,000 | \$ 25,532 | \$ (2,532) |
| Abatements | \$ 5,000 | \$ 5,642 | \$ (642) |
| Anticipated Tax Abatements (TAN Interest) | \$ 6,000 | \$ 1,357 | \$ 4,643 |
| Total | \$ 34,000 | \$ 32,531 | \$ 1,469 |
| GRAND TOTAL OF OTHER EXPENSES | \$ 1,955,415 | \$ 2,027,506 | \$ (72,091) |

W A R R A N T

Aroostook, s.s.

To Susan Jimmo, Resident of the Town of Ashland, County of Aroostook, and State of Maine

GREETINGS:

In the name of the State of Maine, you are hereby required to notify and warn the Voters of the Town of Ashland, in said County, qualified by law to vote in town affairs, to meet at the Ashland Community Center in said town on Tuesday, the 16th, of March 2026, at 10:00 o'clock in the forenoon, then and there to act upon the following articles to wit:

The polls open at 10:00 o'clock in the forenoon and close at 8:00 P.M.

ART. 1 To elect a Moderator to preside at said meeting.

ART. 2 To elect by secret ballot the following Town Officers:

- One (1) Member of the Town Council for a term of one year
- One (1) Member of the Town Council for a term of three years
- One (1) Trustee of the Ashland Water & Sewer District for a term of three years

And to notify and warn said voters to assemble at the Ashland Community Center, in said Town on Tuesday, the 17th of March 2026, at 7:00 o'clock in the evening, then and there, to act on the following articles:

ART. 3 To see if the Town will vote to raise and appropriate \$414,905 for General Government.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS – \$414,905)

ART. 4 To see if the Town will vote to raise and appropriate \$433,848 for the Ashland Public Works Department.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS - \$433,848)

ART. 5 To see if the Town will vote to raise and appropriate up to \$77,382 for the Gladys J. Craig Memorial Library.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS – UP TO \$77,382)

ART. 6 To see if the Town will vote to raise and appropriate up to \$110,054 for the Ashland Recreation Department.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS – UP TO \$110,054)

ART. 7 To see if the Town will vote to raise and appropriate \$18,000 for the Ashland Code Enforcement Expenses.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS - \$18,000)

ART. 8 To see if the Town will vote to raise and appropriate up to \$480,656 for the Ashland Ambulance Department

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS – \$480,656)

ART. 9 To see if the Town will vote to raise and appropriate up to \$503,917 for the Ashland Police Department.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS – UP TO \$503,917)

ART. 10 To see if the Town will vote to raise and appropriate \$80,640 for the Ashland Fire Department.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS - \$80,640)

ART. 11 (Under Other Expenses) To see if the Town will vote to raise and appropriate \$600 for Trash Disposal; \$1,300 for Website; \$9,000 for Contract Services; \$6,900 for Town Council; \$20,000 for Auditor; \$1,500 for Town Reports; \$2,500 for Municipal Dues; \$8,000 for Legal Fee; \$10,700 for Tax Assessor; \$7,000 for Lien Cost; \$69,100 for Hydrant Rental; \$17,000 for Street Lights; and \$246,985 for Solid Waste.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS TOTAL OF - \$400,585)

ART. 12 (Under Other Expenses) To see if the Town will vote to raise \$500 for Summerfest; \$2,500 for Ashland Snowmobile Club; \$500 for SAD#32 Scholarship; \$2,400 for Town Bandstand Maintenance; \$1,500 for Planning Board, \$1,700 for Cemetery Appropriations; \$500 for Trotting Park Maintenance; and \$5,000 for Economic Development.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS TOTAL OF - \$14,600)

ART. 13 (Under Other Expenses) To see if the Town will vote to raise and appropriate for the following agencies: \$1,000 for Food Pantry; \$3,000 General Assistance; \$5,000 for Ashland Caregivers Association; \$900 Aroostook Agency on Aging; \$490 for Aroostook County Action Program; \$300 for American Red Cross; \$2,405 for Homeless Services of Aroostook.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS TOTAL OF - \$13,095)

ART. 14 (Under Other Expenses) To see if the Town will vote to raise and appropriate for the following agencies: \$2,345 for Northern Maine Development Commission; \$2,525 for Central Aroostook Human Society; \$230,000 for County Tax; \$605 for Lifeflight; \$250 for Central Aroostook Chamber of Commerce; \$200 for Veteran’s Memorial Cemetery Association; and \$1,500,000 for SAD#32 School Support.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS TOTAL OF - \$1,735,925)

ART. 15 To see if the Town will vote to raise and appropriate \$27,000 for Anticipated Tax Discounts; \$5,000 for Abatements; \$2,500 for interest on Tax Anticipation Note.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS - \$34,500)

ART. 16 To see if the Town will vote to use \$272,000 from the 2026 Excise Tax collection for the purpose of reducing the impact on 2026 Municipal taxes and to transfer the balance of the 2026 Excise Tax collections to the New Equipment Reserve Fund.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS – YES)

ART. 17 To see if the Town will vote to use the estimated incomes from the various departments for the purpose of supporting: General Government - \$43,200; Library - \$24,199; Recreation Department - \$35,404; Code Enforcement - \$3,000; Ambulance Department - \$434,948; Police Department - \$23,421; Fire Department - \$6,802; Cemetery - \$600.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMENDS – YES)

ART. 18 To see if the Town will vote to use the estimated incomes from the State of Maine for the purpose of reducing 2026 taxes from the following: State of Maine Veterans Reimbursement - \$500; State of Maine Revenue Sharing - \$600,000; State Tree Growth - \$90,000; Homestead Exemption - \$185,000; BETE Tax Reducing - \$50,000.

(TOWN COUNCIL & BUDGET COMMITTEE RECOMMEND – YES)

ART. 19 To see if the Town will vote to use all monies received from the Maine Department of Transportation, Urban/Rural Initiative Program for the purpose of capital improvements of Town Ways.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 20 To see if the Town will vote to charge interest on 2026 taxes remaining unpaid after a certain date, and if so, at what rate and date.

(TOWN COUNCIL RECOMMENDS 7.00% AFTER 11/30/2026)

ART. 21 To see if the Town will vote to allow any discounts on 2026 property taxes when paid in full before a certain date, and if so, at what rate and date.

(TOWN COUNCIL RECOMMENDS 2% WHEN PAID WITHIN THIRTY DAYS OF TAX BILLS BEING SENT OUT)

ART. 22 To see if the Town will vote to pay each Town Councilor \$50 per meeting and to pay Planning Board members \$25 per meeting as compensation when engaged in the performance of their duties.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 23 To see if the Town will vote to authorize the Town Council to expend from the New Equipment Reserve Account, funds for the purchase of New Equipment provided such funds are available.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 24 To see if the Town will vote to authorize the Town Council to expend from the Departments Reserve Account provided such funds are available.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 25 To see if the Town will vote to authorize the Town Council to sell or otherwise dispose of used surplus Town Equipment on such terms as they deem advisable.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 26 To see if the Town will vote to authorize the Town Council to sell, lease, or otherwise dispose of the Tax Acquired Real Estate, on such terms as they deem advisable, and to issue quitclaim deed for the same.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 27 To see if the Town will vote to authorize the Town Council to bring writs of entry for recovery of such parcels of land as have been acquired by the Town by reason of non-payment of taxes, the time for redemption has expired.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 28 To see if the Town will vote to authorize the Town Council to issue Municipal Release Deeds to clear title on property with liens that were not discharged properly.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 29 To see if the Town will vote to authorize the Tax Collector or the Treasurer to accept prepayment of taxes not yet committed and to set the interest rate paid at 0% pursuant to Title 36 MRSA Sec. 506.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 30 To see if the Town will vote to authorize the Town Council to apply for and accept Snowmobile Trail Grant Funds on behalf of the Ashland Snowmobile Club for the purpose of maintaining and improving trails for use by the public.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 31 To see if the Town will vote to expend all monies received from the State of Maine reimbursement for snowmobile registrations for the purpose of maintaining trails, to be open to the use of the public.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 32 To see if the Town will vote to authorize the Town Council to accept gifts, donations, and grants on behalf of the Town should such funds become available.

(TOWN COUNCIL RECOMMENDS – YES)

ART. 33 To see if the Town will vote to authorize and instruct the Town Council to apply and charge all overdrafts in the Town Officers Report for the Fiscal Year ending December 31, 2026, which such overdrafts are not to exceed 7.5% of the original appropriation total without approval of a Special Town Meeting.

(TOWN COUNCIL RECOMMEND – YES)

ART. 34 To see if the Town will vote to authorize the Municipal Officers to spend an amount of money not to exceed 3/12 of the budgeted amount in each budget category of the 2026 annual budget during the time from January 2027 thru the March 2027 Annual Town Meeting.

(TOWN COUNCIL RECOMMEND – YES)

ART. 35 To see if the Town will vote to authorize the Town Council to appoint all necessary officers, not elected by ballot, for the ensuing year.

(TOWN COUNCIL RECOMMEND – YES)

ART. 36 To see if the Town will vote that the orders made by the Town Council pursuant to 23 M.R.S.A. § 2953 to close roads to winter maintenance, or to annul, alter or modify such orders, are and shall be a final determination.

(TOWN COUNCIL RECOMMEND - YES)

ART. 37 To see if the Town will vote to authorize the Town Council to spend from surplus to pay for unanticipated expenses and emergencies. (Recommend \$20,000)

(TOWN COUNCIL RECOMMEND - YES)

ART. 38 To see if the Town will vote to allow the Town Council to sell house and/or camp lots from the Town Forest with total area not to exceed 100 acres. The Council will further determine the terms of the sales according to the best interests of the Town.

(TOWN COUNCIL RECOMMEND – YES)

ART. 39 To see if the Town will vote to allow the Town Council to transfer any 2026 unexpended expenditures per department into each department’s reserve account for future expenses.

(TOWN COUNCIL RECOMMEND – YES)

ART. 40 Shall an ordinance entitled “Ashland Local Food Sovereignty Ordinance” be enacted?
(An attested copy of this ordinance is attached to and posted with this warrant)

(TOWN COUNCIL RECOMMEND – YES)

STATE OF MAINE

TOWN OF ASHLAND

MUNICIPAL ELECTION – TOWN COUNCIL

Candidates to be voted on in the Municipal Election to be held March 16, 2026, in the Town of Ashland.

Make a cross (X) or a check mark (✓) in the box at the right of the name of the person you wish to vote for. Follow directions as to the number of candidates to be marked for each office. Add names by writing in the blank spaces and mark a cross (X) or a check mark (✓) at the right of such names. Do not erase names.

**ASHLAND TOWN COUNCIL
THREE YEAR TERM
(VOTE FOR ONE)**

RAYMOND, GERARD THOMAS

ROBINSON, KEVIN

(WRITE IN)

**ASHLAND TOWN COUNCIL
ONE YEAR TERM
(VOTE FOR ONE)**

RAYMOND, GERARD THOMAS

(WRITE IN)

TOWN OF ASHLAND

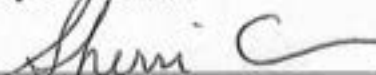
ORDER OF MUNICIPAL OFFICERS
Pursuant to 36 M.R.S.A. §906

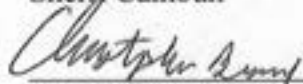
We, the Municipal Officers of the Town of Ashland, upon request of the Tax Collector/Treasurer of said Town of Ashland, hereby authorize and direct said Tax Collector/Treasurer, pursuant to Title 36, Maine Revised Statutes Annotated, section 906, to apply any tax payment received from an individual as payment for any property tax against outstanding or delinquent taxes due on said property in chronological order beginning with the oldest unpaid tax bill, provided, however that no such payment may be applied to any tax for which an abatement or appeal is pending unless approved in writing by the taxpayer.

Dated: 12/9/2025

Municipal Officers:


Tyler Michaud


Sherri Calhoun


Christopher Bessey


Gerard Raymond

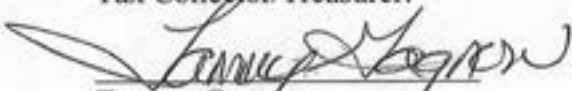
James Risner

ACKNOWLEDGEMENT

I, Tammy Gagnon, the Tax Collector and/or Treasurer of said Town of Ashland, hereby acknowledge making the aforesaid request and receipt of a copy of the within Order.

Dated: 12/9/2025

Tax Collector/Treasurer:


Tammy Gagnon

ASHLAND WATER & SEWER DISTRICT

115 PORTAGE RD
ASHLAND, ME 04732
TEL: 435-2223

To The Citizens of Ashland

The Ashland Water & Sewer District Trustees would like to start by thanking the staff for their hard work, due diligence and dedication throughout 2025.

The District struggled financially throughout 2025 using most of their reserves to keep from raising the rates. That will not be able to continue in 2026. We will start 2026 with a planned increase in water on April 1st and considering another increase on both water and sewer annually of 1.5% going forward. The district can no longer continue to use its reserves to survive as a viable community service for the Ashland area.

For 2026 the District is still in the process of trying to reserve funds to replace a watermain that crosses the Aroostook River that was installed in the late 1940's. Our options are a Directional drill which would put the main under the riverbed. This option will keep the main protected and out of the elements of the harsh conditions of the river.

The door is always open at the District, any questions or concerns please contact Josh, or Dana, at 435-2223 or 227-7363. If you would like a copy of the audit, copies are available at 115 Portage Rd. at the office.

Sincerely:

George Baker, President
James Laveway, Trustee
Sharie Laveway, Trustee

AVSWDD REPORT/BUDGET

To the District Citizens:

2025 was an eventful year of growth. Recycling was very successful and we were able to keep expenses well below budget for the year. Our quest to find an Auditor was finally successful, as it has been an issue for many municipalities in our State. Our first year of composting looks to have been successful. We were able to obtain a grant to upgrade our snow removal equipment. This next year we want to focus on increasing recycling even More!

MSW / RECYCLING REPORT

| | | |
|-------------------------|--|--------------|
| 1354.82 | Tons of Solid Waste, Bulky Waste, and Ash | \$163,218.55 |
| 45.04 | Tons of tires shipped via BDS | \$5855.20 |
| 4.41 | Tons of Universal Waste | \$269.25 |
| | Trucking | \$60,298.65 |
| | 2025 Expense Totals (Budget = \$223,476.00) | \$229,641.65 |
| RECYCLING INCOME | | |
| 76.7 | Tons of Recyclables | \$5087.15 |
| 157.69 | Tons of Metal | \$15,769.00 |
| | 2025 Recycling Income (Budget = \$12,000.00) | \$20,856.15 |

Recyclable materials: Cans; Glass jars; magazines, glossy paper and newspaper together; office paper; HDPE#2 plastic jugs; and corrugated cardboard.

Respectfully submitted
Fred Jacobs, Transfer Station Manager

2026 Operating Budget

| | | Yearly | Monthly |
|-----------------------|--------------|------------------|--------------|
| Fuel | \$6,700.00 | | |
| Insurance | \$32,800.00 | Ashland | \$246,982.88 |
| Office Expenses | \$1,000 | Garfield | \$15,386.13 |
| Payroll | \$116,899.00 | Masardis | \$47,210.94 |
| Professional Fees | \$11,900.00 | Aroostook County | \$13,485.12 |
| Recycling Expenses | \$9,000.00 | Portage Lake | \$80,910.75 |
| Repairs & Maintenance | \$11,000.00 | Nashville | \$26,970.25 |
| Utilities | \$4,600.00 | Totals | \$430,946.07 |
| Tipping Fees | \$162,399.78 | | \$35,912.17 |
| Transportation | \$63,205.38 | | |
| Reserves | \$30,000.00 | | |
| Total Expenses | \$449,504.16 | | |
| | | | |
| Contracted Fees | \$3,708.00 | | |
| Sporting Camps | \$2,877.78 | | |
| Recycling | \$12,000.00 | | |
| Member Towns | \$309,579.95 | | |
| Contracted Towns | \$121,366.12 | | |
| Total Income | \$449,531.85 | | |

NACSB FINANCIAL REPORT FOR YEAR ENDING 12/31/2025

| | | | | | |
|---|------------------------------------|----------|--------|----------|--------|
| Net report as of 12/31/2024 | \$5,986.98 | | | | |
| Receipts (Total Funds) | | | | | |
| David Chasse | \$ 465.00 | | | | |
| Town of Ashland | \$ 830.00 | | | | |
| Garfield Plantation | \$ 95.00 | | | | |
| Town of Masardis | \$ 465.00 | | | | |
| Town of Portage | <u>\$2,265.00</u> | | | | |
| Total Receipts: | \$4,120.00 | | | | |
| Disbursements: | | | | | |
| Nashville Plantation | \$ 81.75 (Property Taxes) | | | | |
| Maine Soil Testing | \$ 25.00 (Soil Test) | | | | |
| Ashland Post Master | \$ 16.82 (Postage) | | | | |
| L & L Property Services | \$ 1,800.00 (Yearly Mowing) | | | | |
| Brenda Clark | \$ 500.00 (Site Administrator) | | | | |
| Maine Municipal Audit Service | \$ 1,300.00 (Accountant) | | | | |
| Total Disbursements: | \$3,723.57 | | | | |
| Checkbook Balance as of 12/31/2025 | \$ 5,986.98 | | | | |
| Plus, Deposits | \$ 4,120.00 | | | | |
| Less Disbursements: | <u>\$ 3,723.57</u> | | | | |
| Checkbook Balance as of 12/31/2025 | \$6,383.41 | | | | |
| Norstate CD Balance as of 12/31/2024 | \$ 7,342.42 | | | | |
| Interest of: | <u>\$ 287.38</u> | | | | |
| Balance of CD as of 12/31/2025 | \$7,629.80 | | | | |
| Norstate Savings Balance as of 12/31/2024 | \$ 26.18 | | | | |
| Norstate | <u>\$ 1.00 (Statement expense)</u> | | | | |
| Balance of Savings Account as of 12/31/2025 | <u>\$ 25.18</u> | | | | |
| Balance of Norstate Accounts: | \$ 7,654.98 | | | | |
| Net To Date: | \$14,038.39 | | | | |
| Increase of: | \$ 682.81 | | | | |
| Gallons Per Town: | | | | | |
| Ashland | 26,000 | Garfield | 3,000 | Masardis | 15,500 |
| Oxbow | 7,000 | Portage | 74,700 | Sco Pan | 5,500 |
| Misc. | 3,000 | | | | |
| Total Gallons: | 134,700 | | | | |

TOWN SERVICES DIRECTORY

MUNICIPAL TELEPHONE INDEX

Ashland Town Office 435-2311
Fax 435-2005
Gladys J. Craig Memorial Library 435-6532
Rec Center 435-4331
Municipal Garage 435-3941
Fire Department – **EMERGENCY ONLY - 911**
Fire Department – Information Line 435-6323

Ambulance Service- **EMERGENCY ONLY – 911**
Ambulance Service – Information Line 435-6323

Police Department – **EMERGENCY ONLY - 911**
Police Department – Information Line 435-6626

TOWN OFFICE HOURS:

Monday-Thursday: 7:30 a.m. – 4:30 p.m.
Friday – Closed

CODE ENFORCEMENT & ASSESSOR:

Municipal Consulting Group of Maine 521-5060

GENERAL ASSISTANCE: Applications will be accepted Monday thru Thursday 10:00 a.m. to 2:30 p.m.

LIBRARY HOURS:

Monday, Wednesday, and Friday:
8:00 a.m. – 5:00 p.m.

The **ASHLAND TOWN COUNCIL** holds its' meeting on the second Tuesday of each month at 6:30 p.m. at the Municipal Building. Agendas pertaining to these meetings are posted at the Ashland Food Mart, Post Office, Recreation Center, and the Town Office.

The **ASHLAND PLANNING BOARD** holds its' meetings when certain Building Permits must go before them. Agendas pertaining to these meetings will be posted in the Ashland Food Mart, Post Office, Recreation Center, and the Town Office.

OTHER AGENCIES

M.S.A.D. #32

Superintendent's Office 435-3661
School 435-3481

School Library is available to the entire community during the hours of 7:30 a.m. to 3:30 p.m. during regular school hours (September through approximately the first week in June). Please know that this library is for your use as well as for our students. The staff will be happy to assist you with your library needs.

Ashland Water & Sewer District 435-2223
Aroostook Valley Solid Waste Dist. 435-8110
Recycling/Solid Waste Transfer Station: 435-8110

Transfer Station Hours:

Tuesday 1:00 p.m. – 5:00 p.m.
Thursday 3:00 p.m. – 7:00 p.m.
Saturday 8:00 a.m. – 4:00 p.m.

FOOD STAMP REPRESENTATIVES: To make an appointment call their toll-free number 1-800-432-7340.

STATE OF MAINE DRIVER'S EXAMINERS is at the Municipal Building as appointments necessitate. Appointments are made by the Secretary of State.

PHOTO DRIVER'S LICENSES: You may be able to go on-line to Maine.gov Driver's License Renewal to renew your license or go to the Motor Vehicle Branch Office in Caribou.

HOLIDAYS OBSERVED:

| | |
|-------------------------|---------------------------|
| New Year's Day | Martin Luther King Jr Day |
| President's Day | Memorial Day |
| Independence Day | Labor Day |
| Indigenous People's Day | Veterans Day |
| Thanksgiving Day | Day after Thanksgiving |
| Christmas | |

Please visit our webpage at www.townofashland.org for more information.

